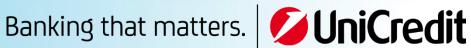
# Q19 and 1H19 Results

**One Bank** One UniCredit

Milan, 7 August 2019





#### Agenda

#### Executive summary

- 2 Transform 2019 update
- **3** Group results highlights
- Divisional results highlights
- **5** Asset quality
- 6 Capital
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### 2Q19 adjusted<sup>(1)</sup> net profit at 1.0bn, CET1 ratio at 12.08% Fineco disposal boosts capital and stated net profit to 1.9bn

**Executive summary** 

Very strong quarterly results benefitting from net positive exceptional items<sup>(1)</sup> and resilient commercial dynamics

- 2Q19 Group adjusted net profit of 1.0bn, up 0.4% Y/Y<sup>(2)</sup>. Stated net profit of 1.9bn, up 81.0% Y/Y
- 1H19 adjusted Group Core RoTE at 10.7%, down 0.2p.p. 1H/1H<sup>(2)</sup>. 1H19 adjusted Group RoTE at 8.8%, up 0.1p.p. 1H/1H<sup>(2)</sup>

Focused execution of Transform 2019 continues to deliver tangible results

- Net FTE and 98% of branch reduction targets achieved, well ahead of plan
- 2Q19 costs at 2.5bn, down 4.4% Y/Y. FY19 costs of 10.1bn confirmed
- 2Q19 CoR at 60bps. FY19 target of 55bps confirmed, including 4bps from models
- 2Q19 Non Core gross NPEs of 15.7bn, down 5.8bn Y/Y

Strong capital position and successful execution of mitigation actions

- 2Q19 CET1 ratio at 12.08%. MDA buffer of 201bps
- 2Q19 CET1 ratio includes +24bps from Fineco disposal and -40bps of regulatory headwinds as per guidance
- 2Q19 TLAC ratio 20.69%<sup>(3)</sup>. 2Q19 buffer of 112bps, target now at the upper end of 50-100bps range
- 2Q19 tangible equity up 4.0% Q/Q to 50.7bn, TBVpS up 3.9% Q/Q to 22.7

(1) Exceptional items in 2Q19: Fineco disposal (+1,176m) and one-offs (-351m, o/w Ocean Breeze disposal -178m and others -173m).

(2) Group and Group Core adjusted net profit and RoTE exclude net impacts from disposal of real estate (+258m in 1Q19), Fineco (+1,176m in 2Q19) and one-offs (-351m in 2Q19, o/w Ocean Breeze disposal -178m and others -173m (o/w -151m Core and -22m Non Core)).



#### Group – Adjusted 2Q19 net profit at 1.0bn up 0.4% Y/Y<sup>(1)</sup>

1-2-3-4-5-6-7-8 Executive summary												
Group key figures	2Q18	1Q19	2Q19	Δ % vs. 1Q19	Δ % vs. 2Q18	1H18	1H19	Δ % vs. 1H18				
Total revenues, m	4,736	4,766	4,517	-5.2%	-4.6%	9,647	9,283	-3.8%				
Operating costs, m	-2,564	-2,515	-2,452	-2.5%	-4.4%	-5,198	-4,966	-4.5%				
Loan loss provisions, m	-502	-467	-707	+51.4%	+41.0%	-997	-1,175	+17.8%				
Net profit, m	1,024	1,387	1,854	+33.7%	+81.0%	2,136	3,241	+51.7%				
Adjusted net profit <sup>(1)</sup> , m	1,024	1,129	1,029	-8.9%	+0.4%	2,136	2,158	+1.0%				
Fully loaded CET1 ratio	12.51%	12.25%	12.08%	-0.2p.p.	-0.4p.p.	12.51%	12.08%	-0.4p.p.				
RWA transitional, bn	360.7	371.7	387.1	+4.1%	+7.3%	360.7	387.1	+7.3%				
Loans, exc. repos, bn	420.5	429.3	432.2	+0.7%	+2.8%	420.5	432.2	+2.8%				
Gross NPE, bn	42.6	37.6	34.4	-8.4%	-19.2%	42.6	34.4	-19.2%				
Adjusted RoTE <sup>(1)</sup>	8.5%	9.4%	8.3%	-1.1p.p.	-0.2p.p.	8.7%	8.8%	+0.1p.p.				
C/I	54.1%	52.8%	54.3%	+1.5p.p.	+0.2p.p.	53.9%	53.5%	-0.4p.p.				
Cost of risk, bps	45	40	60	+20	+16	45	50	+5				

(1) Group and Group Core adjusted net profit and RoTE exclude net impacts from disposal of real estate (+258m in 1Q19), Fineco (+1,176m in 2Q19) and one-offs (-351m in 2Q19, o/w Ocean Breeze disposal -178m and others -173m (o/w -151m Core and -22m Non Core)).

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#### Transform 2019 achievements (1/2)

<b></b>	-6-7-8		Transform 2019 update
STRENGTHEN AND OPTIMISE CAPITAL	FY19 CET1 ratio guidance confirmed TLAC ratio buffer now at upper end of 50- 100bps target range Rating upgrades	>	<ul> <li>2Q19 CET1 ratio at 12.08%. MDA buffer of 201bps</li> <li>CET1 MDA buffer by year end 2019 confirmed at the upper end of target range of 200-250bps<sup>(1)</sup></li> <li>Sold remaining Fineco stake in July, expected CET1 ratio impact +0.3p.p. in 3Q19</li> <li>2Q19 TLAC ratio 20.69%<sup>(2)</sup>. 2Q19 buffer of 112bps, target now at the upper end of 50-100bps range</li> <li>S&amp;P upgraded UniCredit SpA above the Italian sovereign</li> <li>Moody's upgraded UniCredit SpA's stand-alone rating and Tier 2 to investment grade</li> </ul>
IMPROVE ASSET QUALITY	Original Transform 2019 asset quality targets materially beaten	>	<ul> <li>2Q19 Group gross NPE ratio improved to 6.98% (-1.8p.p. Y/Y) with Group gross NPEs down 8.2bn Y/Y and 3.1bn Q/Q, of which 2.1bn<sup>(3)</sup> disposals in 2Q19</li> <li>Group Core gross NPE ratio 3.9%, down 65bps Y/Y, well below FY19 4.7% target</li> <li>FY19 Non Core gross NPEs target meaningfully below 14.9bn and closer to 10bn</li> </ul>
TRANSFORM OPERATING MODEL	Transformation well ahead of plan FY19 costs confirmed	>	<ul> <li>98% of 944 Transform 2019 branch closure target in Western Europe already achieved, with 24 branches closed in 2Q19 and 925 since December 2015</li> <li>Transform 2019 net FTE reduction target of 14,000 achieved. FTEs down by 274 Q/Q</li> <li>FY19 cost confirmed at 10.1bn, materially beating original Transform 2019 target</li> </ul>

(1) Assuming BTP spreads remain at 2Q19 levels.

6 (2) 2Q19 TLAC ratio 20.69%, o/w 18.20% TLAC subordination ratio and 2.5% senior preferred exemption.

(3) Of which 1.1bn in Non Core.

#### Transform 2019 achievements (2/2)

Transform 2019 update New Mobile Banking App across Western Europe, already successfully rolled out in Italy. ٠ Multichannel offer/ Standardisation creates a consistent user experience and faster innovation time to market customer experience New digital account opening process in Germany, enhancing customer experience, allowing opening of a current account in a few minutes via mobile and online Successful insurance partnership with Allianz in Germany. Life insurance volumes Commercial • partnerships up 68.4% Y/Y MAXIMISE COMMERCIAL UniCredit issued 12 Italian SME "Minibonds" in 1H19 for a total of 71m, contributing to the Support for real economy **BANK VALUE** development of an SME capital market culture in Italy 2019 Euromoney Awards for Excellence: Best Bank in Italy, Croatia, Serbia, Wealth • **Five Excellence Awards** Management in CEE and Transaction Services in CEE Leading bond and loan market franchise confirmed: #2 in "EMEA All Bonds in EUR" by ٠ Leading European CIB number of transactions<sup>(1)</sup>, #1 in EMEA Syndicated Loans in All Currencies<sup>(1)</sup> in Italy, Austria franchise and CEE, #3 in Germany **ADOPT LEAN** BUT Group CC streamlining The ratio of GCC costs to total costs is down to 3.3% in 1H19. FY19 target of 3.5% STEERING CENTRE

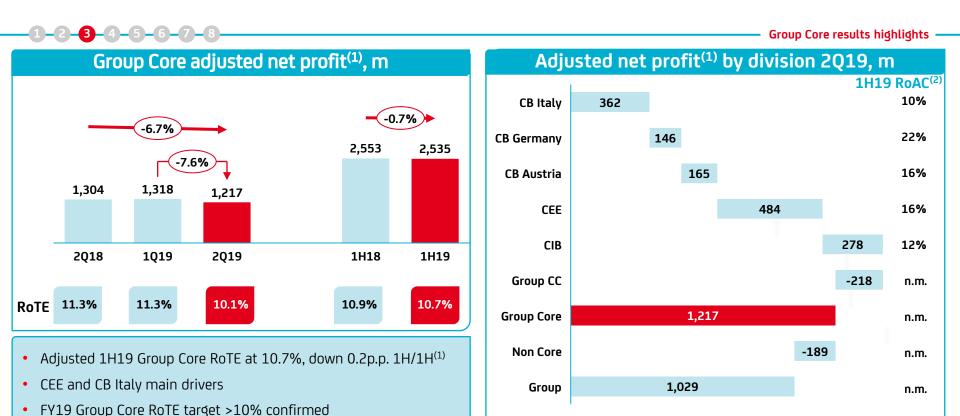
) Source: Dealogic, as at 1st July 2019. Period: 1 January – 30 June 2019; rankings by volume, unless otherwise stated.

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#### Group Core – Adjusted 1H19 RoTE 10.7% down 0.2p.p. 1H/1H<sup>(1)</sup>



(1) Group and Group Core adjusted net profit and RoTE exclude net impacts from disposal of real estate (+258m in 1Q19), Fineco (+1,176m in 2Q19) and one-offs (-351m in 2Q19, o/w Ocean Breeze disposal -178m and others -173m (o/w -151m Core and -22m Non Core)). Stated net profit 2Q19: CB Italy +244m, CIB +100m, Group CC +925m and Non Core -211m.

(2) Stated 1H19 RoAC. Normalised for non-recurring items (summarised in Annex on page 44), 1H19 RoACs are: CB Italy 11.4%, CB Germany 9.4%, CB Austria 12.1% and CIB 11.2%.

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#### Group Core – Adjusted 2Q19 net profit 1.2bn down 6.7% Y/Y<sup>(1)</sup> Adjusted 1H19 RoTE at 10.7% down 0.2p.p. 1H/1H<sup>(1)</sup>

#### Group Core results highlights Main drivers Δ % vs. Data in m Δ% Δ% 1H19 2018 1019 2019 1H18 vs.1019 vs.2018 1H18 • Revenues down 4.1% Y/Y due to lower trading (-18.8% Y/Y) and -5.2% 4,714 4,767 4.521 -4.1% 9.614 9.289 -3.4% commercial revenues (-1.8% Y/Y) Total revenues 2,581 2,576 2.549 -1.1% -1.2% 5,108 5,125 +0.3% n/w Net interest • Net interest down 1.1% Q/Q impacted by pre-funding of TLAC and higher deposit rates in CEE countries 1.538 +1.6% -2.7% -4.3% o/w Fees 1,605 1.562 3.238 3,100 319 -41.7% 811 Fees down 2.7% Y/Y due to investment fees (-4.9% Y/Y) and o/w Trading 444 259 -18.8% 703 -13.3% financing fees (-10.7% Y/Y), partially compensated by Operating costs -2,524 -2,471 -2,410-2.5% -4.5% -5,108-4,881 -4.4% transactional fees (+6.8% Y/Y) Gross operating profit 2,190 2,296 2,111 -8.1% -3.6% 4,505 4,407 -2.2% 435,000 gross new clients in 2019 LLPs -114 -514 +41.1% -483 -878 +81.6% -364 n.m. • Gross new loan production<sup>(2)</sup> at 45.8bn in 1H19 (-8.3% Y/Y) 2.076 -17.3% -23.1% 4.022 Net operating profit 1.932 1.597 3.530 -12.2% 2.065 +31.0% +58.3% 3,640 +42.6% Costs down 4.5% Y/Y thanks to continued strong focus on cost Net profit 1,304 1,576 2.553 discipline. 1H19 C/I ratio at 52.6%, down 0.6p.p. 1H/1H Adjusted net profit<sup>(1)</sup> 1.304 1.318 1.217 -7.6% -6.7% 2.553 2.535 -0.7% • LLPs up 400m Y/Y after very low 2018 which benefitted from Adjusted RoTE<sup>(1)</sup> 11.3% 11.3% 10.1% -1.1p.p. -1.2p.p. 10.9% 10.7% -0.2p.p. write-backs in CIB. CB Austria and CEE C/I 53.3% 52.6% -0.6p.p. 53.5% 51.8% +1.5p.p. -0.2p.p. 53.1% Gross NPE ratio 3.9%<sup>(3)</sup>, down 65bps Y/Y, well below FY19 4.7% CoR (bps) 10 31 +13 +34 22 +16 44 38 target 1H19 adjusted RoTE at 10.7%, down 0.2p.p. 1H/1H<sup>(1)</sup> 4.2% 3.9% 4.6% -65bps Gross NPE ratio 4.6% -23bps -65bps 3.9%

(1) Group and Group Core adjusted net profit and RoTE exclude net impacts from disposal of real estate (+258m in 1Q19), Fineco (+1,176m in 2Q19) and one-offs (-351m in 2Q19, o/w Ocean Breeze disposal -178m and others -173m (o/w -151m Core and -22m Non Core)).

10 (2) Managerial figures.

(3) Weighted average "NPL" ratio of EBA sample banks is 3.1%. Source: EBA risk dashboard (data as at 1Q19). UniCredit's definition of "NPE" ratio is more conservative than EBA. Comparable "NPL" ratio for UniCredit at 2019 would be 3.4% for Group Core.

#### Group – Adjusted 2Q19 net profit 1.0bn up 0.4% Y/Y<sup>(1)</sup> Adjusted 1H19 net profit 2.2bn up 1.0% 1H/1H<sup>(1)</sup>

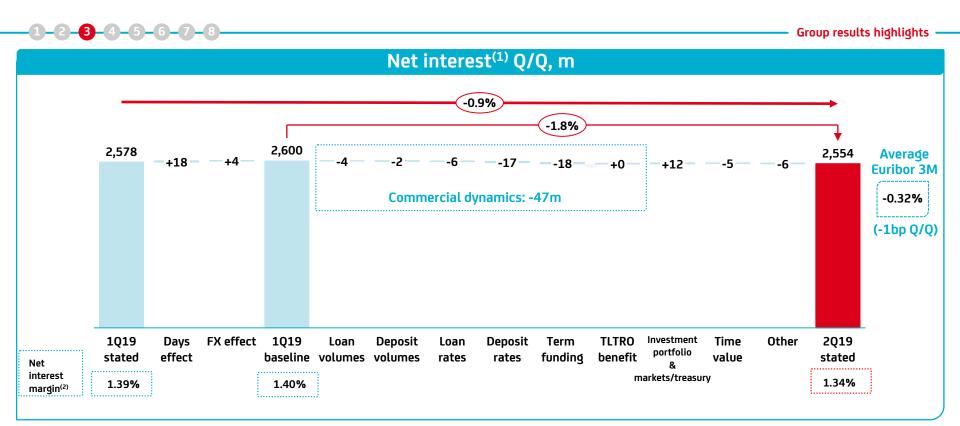
1-2-3-4-5-6-7-8 Group results highlights —											
Main drivers	Data in m	2Q18	1Q19	2Q19	Δ % vs.1019	Δ % vs.2018	1H18	1H19	Δ % vs. 1H18		
<ul> <li>Net interest down 0.9% Q/Q impacted by pre-funding of TLAC and higher deposit rates in CEE countries</li> </ul>	Total revenues	4,736	4,766	4,517	-5.2%	-4.6%	9,647	9,283	-3.8%		
	o/w Net interest	2,608	2,578	2,554	-0.9%	-2.1%	5,169	5,132	-0.7%		
• Fees down 3.0% Y/Y due to financing fees (-11.2% Y/Y) partially compensated by transactional fees (+6.2% Y/Y)	o/w Fees	1,613	1,541	1,565	+1.5%	-3.0%	3,254	3,106	-4.6%		
• Casts at 2 Ebp in 2010 down 4.4% V/V thanks to lower LID casts	o/w Trading	312	442	253	-42.8%	-19.0%	782	696	-11.0%		
• Costs at 2.5bn in 2Q19 down 4.4% Y/Y thanks to lower HR costs (-4.5% Y/Y) and Non HR costs (-4.1% Y/Y)	Operating costs	-2,564	-2,515	-2,452	-2.5%	-4.4%	-5,198	-4,966	-4.5%		
<ul> <li>LLPs up 41.0% Y/Y following exceptional write-backs in 2Q18, leading to 60bps CoR in 2Q19 (including 0bps of models)</li> </ul>	Gross operating profit	2,172	2,252	2,065	-8.3%	-4.9%	4,449	4,316	-3.0%		
	LLPs	-502	-467	-707	+51.4%	+41.0%	-997	-1,175	+17.8%		
	Net operating profit	1,670	1,784	1,357	-23.9%	-18.8%	3,452	3,142	-9.0%		
	Other charges & provisions	-660	-214	-236	+10.5%	-64.2%	-1,178	-450	-61.8%		
<ul> <li>Profit from investments includes -259m gross<sup>(2)</sup> from Ocean</li> </ul>	o/w Systemic charges	-173	-538	-118	-78.0%	-31.8%	-638	-656	+2.8%		
Breeze disposal	Profit (loss) from investments	204	391	-307	n.m.	n.m.	221	84	-62.1%		
• Stated 1H19 tax rate 27.1%	Profit before taxes	1,212	1,959	812	-58.5%	-33.0%	2,505	2,771	+10.6%		
<ul> <li>Net profit from discontinued operations in 2Q19 positively</li> </ul>	Income taxes	-226	-577	-174	-69.9%	-23.1%	-419	-751	+78.9%		
affected by disposal of Fineco	Net profit from discontinued operations	96	65	1,307	n.m.	n.m.	164	1,372	n.m.		
<ul> <li>2Q19 Group adjusted net profit of 1.0bn, up 0.4% Y/Y<sup>(1)</sup></li> </ul>	Net profit	1,024	1,387	1,854	+33.7%	+81.0%	2,136	3,241	+51.7%		
	Adjusted net profit <sup>(1)</sup>	1,024	1,129	1,029	-8.9%	+0.4%	2,136	2,158	+1.0%		

(1) Group and Group Core adjusted net profit and RoTE exclude net impacts from disposal of real estate (+258m in 1Q19), Fineco (+1,176m in 2Q19) and one-offs (-351m in 2Q19, o/w Ocean Breeze disposal -178m and others -173m (o/w -151m Core and -22m Non Core)).

(2) 2Q19 net impact from disposal of Ocean Breeze -178m, with a related impact of +81m in the tax line.

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#### Group – 2Q19 net interest at 2.6bn down 0.9% Q/Q

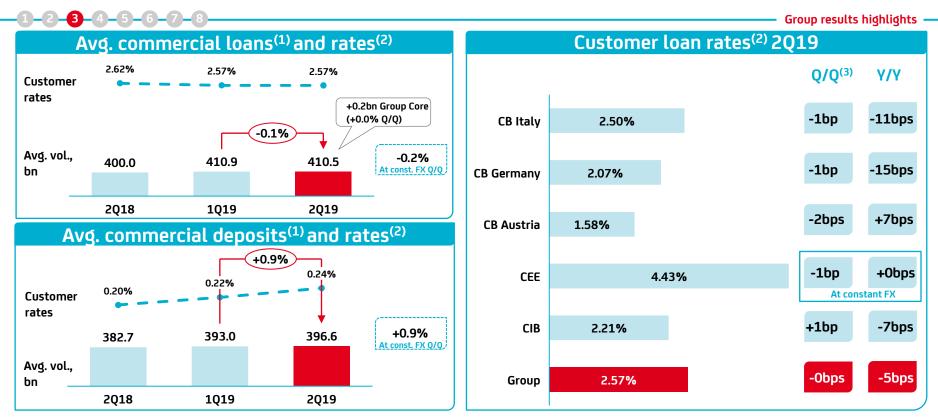


(1) Net contribution from hedging strategy of non-maturity deposits in 2Q19 at 349m, -10.3m Q/Q and -20.1m Y/Y.

Net interest margin calculated as interest income divided by interest earning assets minus interest expenses divided by interest bearing liabilities.

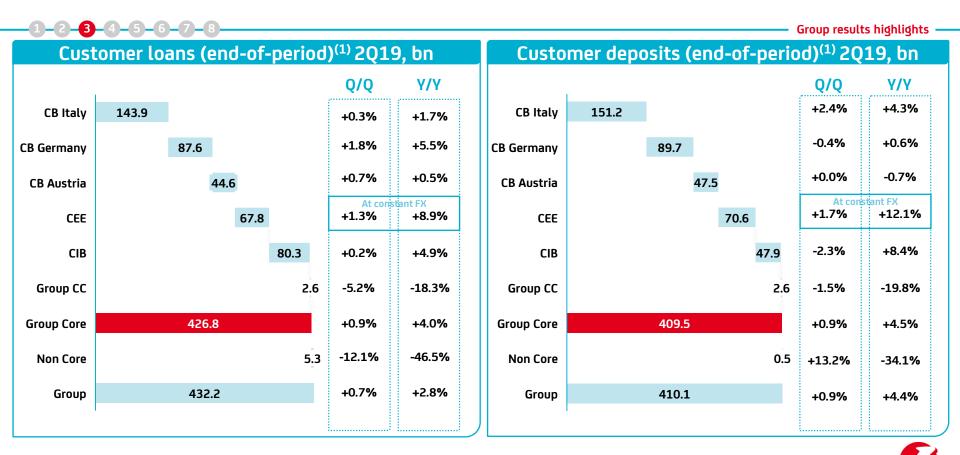
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## Group – Average Group Core loan volumes up 0.2bn Q/Q, customer rates stable

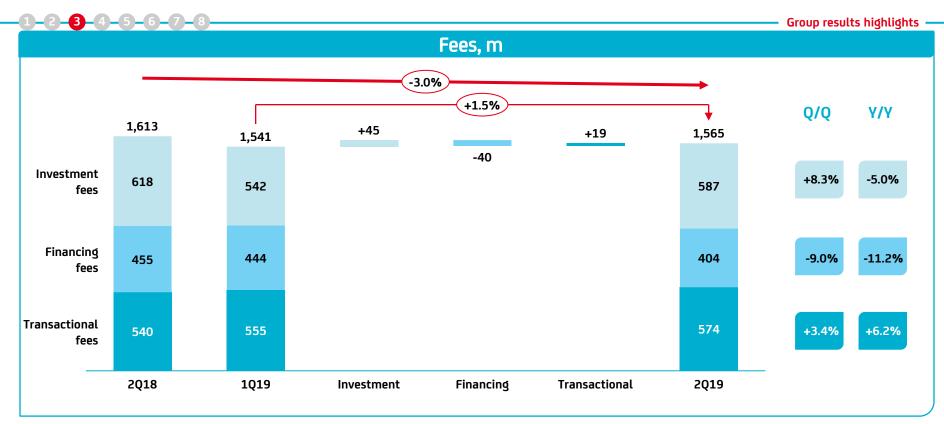


- (1) Average commercial volumes are managerial figures and are calculated as daily averages. Loans net of provisions.
- 13 (2) Customer loan rates calculated assuming 365 days convention, adjusted for 365 days convention where analytically available.
  - (3) Customer rate Q/Q excluding one-offs: CB Italy +1bp (days effect), CEE Obps at constant FX (single names).

#### Group – End-of-period Group Core customer loans up 3.7bn Q/Q



### Group – Fees down 3.0% Y/Y due to financing fees partially compensated by transactional fees





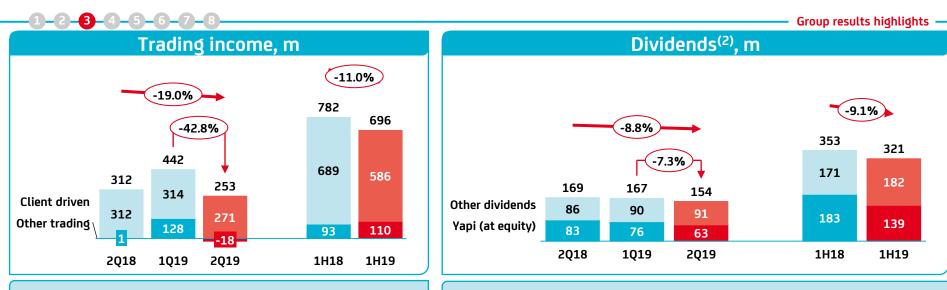
#### Group – TFAs up 0.9% Q/Q mainly driven by market performance

1-2-3-4-5-6-7-8				s <sup>(1)</sup> 2Q19, bn	Group results highligh
Main drivers					
<ul> <li>TFAs up 0.9% Q/Q to 767.3bn, mainly thanks to AuM and AuC:</li> </ul>		751.0	760.2	767.3	Q/Q Y/Y +7.1bn +16.3bn +0.9% +2.2%
<ul> <li>Assets under Management at 191.2bn, up 1.7% Q/Q. Positive market performance (+1.9bn 2Q19) and AuM net sales (+1.2bn 2Q19)</li> </ul>	AuM	187.3	188.1	191.2	+3.1bn +1.7% +3.9bn +2.1%
<ul> <li>Assets under Custody at 172.9bn, up 1.3% Q/Q.</li> <li>Positive market performance (+3.5bn 2Q19) offsetting negative net sales (-1.3bn 2Q19)</li> </ul>	AuC	178.9	170.8	172.9	+2.2bn +1.3% -6.0bn -3.4%
<ul> <li>Deposits at 403.1bn, up 0.5% Q/Q mainly thanks to CB Italy (+2.4% Q/Q)</li> </ul>	Deposits	384.8	401.3	403.1	+1.8bn +0.5% +18.4bn +4.8%
	_	2Q18	1Q19	2Q19	



16 (1) Refers to Group commercial Total Financial Assets. Non-commercial elements, i.e. Group Corporate Centre, Non Core, Leasing/Factoring and Market Counterparts are excluded. Numbers are managerial figures.

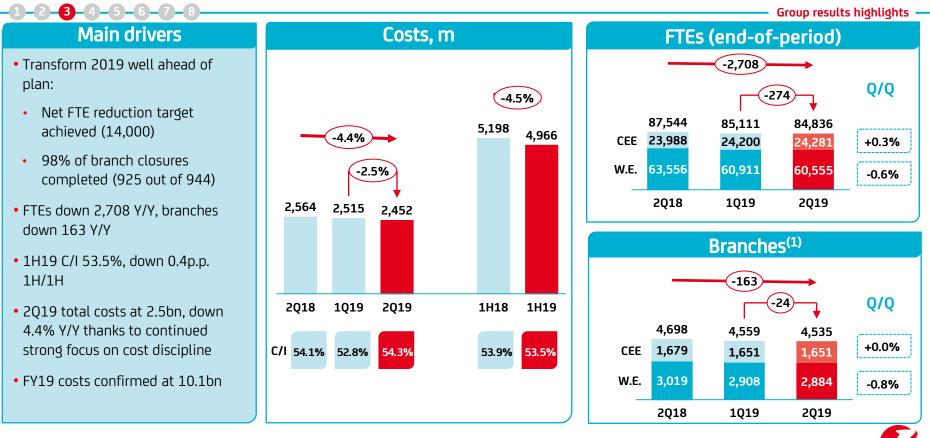
#### Group – Trading income down 19.0% Y/Y due to XVA<sup>(1)</sup>



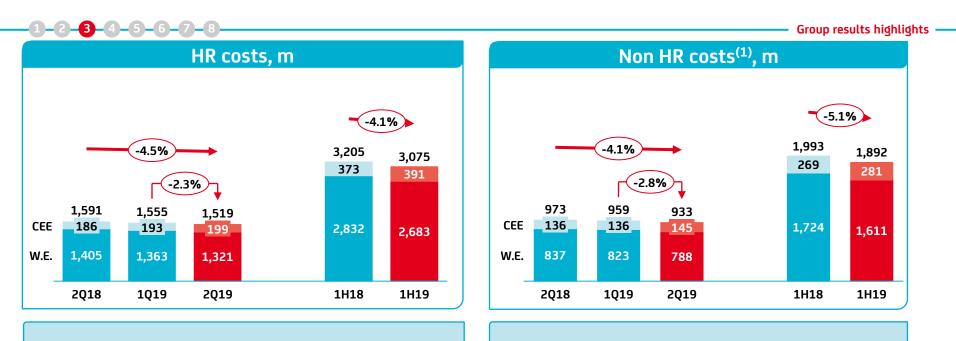
• Trading income down 19.0% Y/Y due to XVA<sup>(1)</sup> (-98m Y/Y)

- Client driven trading includes valuation adjustments (XVA<sup>(1)</sup>) equal to -64m in 2Q19 (-112m in 1Q19 and +34m in 2Q18)
- Expected average quarterly run rate revised down from 350m to around 300m
- Yapi's contribution down 4.5% Y/Y at constant FX, down 23.7% Y/Y at current FX due to depreciation of the Turkish Lira (TRY)
- The regulatory consolidation of Yapi's RWA is pro rata (22.5bn)
- The TRY FX sensitivity on the Group's CET1 ratio positive at around +1bp net impact for 10% adverse FX move<sup>(3)</sup>
- Other dividends up 5.5% Y/Y thanks to insurance JVs in Italy
- (1) Valuation adjustments (XVA) include: Collateral Valuation Adjustment (OIS), Debt/Credit Value Adjustment (DVA/CVA), Fair Value Adjustment and Funding Valuation Adjustment (FVA).
- 17 (2) Include dividends and equity investments. Yapi is valued by the equity method and contributes to the dividend line of the Group P&L based on managerial view.
  - (3) TRY sensitivity: 10% depreciation of the TRY has around +1bp net impact (-3bps from capital, +3bps from RWA) on the fully loaded CET1 ratio. Managerial data as at 30 June 2019.

# Group – 2Q19 Group costs at 2.5bn down 4.4% Y/Y and 2.5% Q/Q FY19 costs confirmed at 10.1bn



#### Group – Disciplined cost reduction, both HR and Non HR costs down Y/Y



• HR costs down 4.5% Y/Y, confirming continued cost reduction efforts supported by lower FTEs, down 2,708 Y/Y

• Non HR costs down 4.1% Y/Y mainly thanks to lower real estate expenses and sponsorships

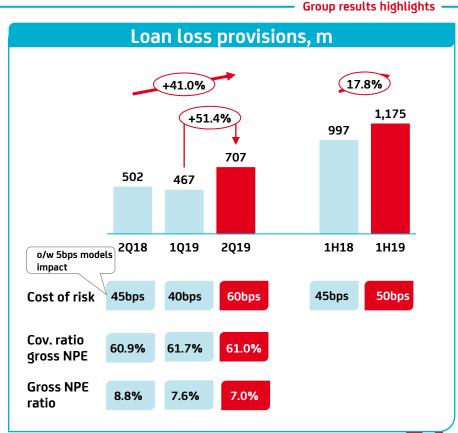


#### Group – 2Q19 LLPs up 41.0% Y/Y due to exceptional write-backs in 2Q18 Gross NPE ratio 7.0% down 1.8p.p. Y/Y

#### **-1-2-3-4-5-6-7-8**

Main drivers

- 2Q19 LLPs up 41.0% Y/Y, leading to CoR of 60bps, including 2bps of IFRS9 macro scenario and 0bps of models. 1H19 CoR at 50bps, FY19 55bps CoR target confirmed, including 4bps from models
- Group gross NPE ratio improved to 7.0% in 2Q19, down 1.8p.p. Y/Y. Coverage ratio at 61.0%, up 0.1p.p. Y/Y
- Group Core gross NPE ratio at 3.9%<sup>(1)</sup>, down 65bps Y/Y, well below FY19 4.7% target
- CoR across divisions in 2Q19:
- CB Italy CoR at 88bps in 2Q19, up 27bps Y/Y due to one large file (12bps) and seasonal adjustments including IFRS9 macro scenario (14bps). FY19 CoR target confirmed at 58bps
- CB Germany CoR at 2bps. FY19 CoR expected to be low
- CB Austria CoR at -2bps in 2Q19 thanks to net write-backs. FY19 CoR expected to be very low
- CEE CoR low at 52bps thanks to a supportive risk environment. FY19 CoR will be well below 102bps target
- CIB CoR at 35bps in 2Q19 due to non-recurring single names. FY19 CoR target confirmed at 21bps



Weighted average "NPL" ratio of EBA sample banks is 3.1%. Source: EBA risk dashboard (data as at 1Q19). UniCredit's definition of "NPE" ratio is more conservative than EBA. Comparable "NPL" ratio for UniCredit at 2Q19 would be 3.4% for Group Core.



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### CB Italy – Net operating profit 0.5bn in 2Q19 down 12.3% Y/Y mainly due to higher LLPs

1-2-3-4-5-6-7-8- Divisional results highlights -											
Main drivers	Data in m	2018	1Q19	2019	∆ %	Δ%	1H18	1H19	∆ % vs.		
<ul> <li>Net interest down 1.7% Q/Q mainly due to negative impact of</li> </ul>		2420	1915	- 4-5	vs.1Q19	vs.2Q18	2//20	2.112.5	1H18		
higher deposits	Total revenues	1,835	1,794	1,802	+0.4%	-1.8%	3,697	3,595	-2.8%		
• Gross new loan production <sup>(1)</sup> at 11.3bn in 1H19 (-14.0% 1H/1H),	o/w Net interest	872	859	844	-1.7%	-3.2%	1,773	1,702	-4.0%		
mainly driven by corporates and mortgages	o/w Fees	948	914	918	+0.4%	-3.2%	1,901	1,832	-3.6%		
• Fees down 3.2% Y/Y, mainly due to investment fees (-9.1% Y/Y)	Operating costs	-1,012	-953	-949	-0.5%	-6.3%	-2,039	-1,902	-6.7%		
partially compensated by transactional fees (+7.9% Y/Y)	Gross operating profit	823	840	853	+1.5%	+3.6%	1,658	1,693	+2.1%		
• 84,000 gross new clients in 2Q19 (-9.5% Y/Y)	LLPs	-211	-207	-316	+52.6%	+49.7%	-431	-524	+21.5%		
• Costs down 6.3% Y/Y driven by both HR (-5.7% Y/Y) and non HR cost	Net operating profit	612	633	537	-15.2%	-12.3%	1,227	1,169	-4.7%		
(-7.0% Y/Y). 1H19 C/I ratio at 52.9%, down 2.2p.p. 1H/1H	Net profit	364	398	244	-38.7%	-32.9%	746	642	-13.9%		
• CoR at 88bps in 2Q19, up 27bps Y/Y due to one large file (12bps)											
and seasonal adjustments including IFRS9 macro scenario (14bps).	RoAC	13.5%	13.4%	7.7%	-5.7p.p.	-5.7p.p.	13.9%	10.5%	-3.4p.p.		
FY19 CoR target confirmed at 58bps	C/I	55.2%	53.2%	52.7%	-0.5p.p.	-2.5p.p.	55.1%	52.9%	-2.2p.p.		
<ul> <li>Gross NPE ratio 5.6%, down 95bps Y/Y</li> </ul>	CoR (bps)	61	57	88	+31	+27	62	73	+10		
<ul> <li>Normalised<sup>(3)</sup> 2Q19 net profit +362m excluding one-offs (-0.4% Y/Y)</li> </ul>	Branches <sup>(2)</sup>	2,555	2,446	2,425	-0.9%	-5.1%	2,555	2,425	-5.1%		
• Normalised <sup>(3)</sup> RoAC at 11.4% in 1H19 excluding the net release of	FTEs		29,302			-5.6%	,	29,098			
provisions for US sanctions and one-offs. FY19 RoAC target around			-,	-,				-,0			
11% confirmed	Gross NPE ratio	6.5%	5.8%	5.6%	-28bps	-95bps	6.5%	5.6%	-95bps		

Managerial figures.

22 (2) Branch figures consistent with CMD 2016 perimeter.

(3) Normalised for release of provisions for US sanctions (+60m) in 1Q19 and one-offs (-118m) in 2Q19.

#### CB Germany – Net operating profit 0.2bn in 2Q19 up 10.0% Y/Y thanks to lower LLPs and costs

Divisional results highlights										
Main drivers	Data in m	2Q18	1Q19	2Q19	Δ % vs.1Q19	Δ % vs.2Q18	1H18	1H19	Δ % vs. 1H18	
<ul> <li>Net interest up 0.7% Q/Q mainly thanks to higher loan volumes</li> </ul>	Total revenues	611	592	586	-1.0%	-4.1%	1,227	1,178	-4.0%	
<ul> <li>Gross new loan production<sup>(1)</sup> at 8.4bn in 1H19 (-10.6% 1H/1H), mainly driven by corporates and mortgages</li> </ul>	o/w Net interest	380	378	381	+0.7%	+0.2%	738	759	+2.8%	
	o/w Fees	179	185	175	-5.1%	-2.3%	382	360	-5.7%	
• Fees down 2.3% Y/Y mainly due to financing fees (-13.4% Y/Y)	Operating costs	-410	-418	-399	-4.6%	-2.8%	-841	-816	-3.0%	
• 19,000 gross new clients in 2Q19 (-0.4% Y/Y)	Gross operating profit	201	174	187	+7.4%	-6.7%	386	361	-6.4%	
• Costs down 2.8% Y/Y driven by both HR (-1.8% Y/Y) and non HR cost (-4.4% Y/Y). 1H19 C/I ratio at 69.3%, up 0.8p.p. 1H/1H	LLPs	-35	-21	-4	-79.5%	-87.4%	-62	-26	-58.7%	
	Net operating profit	166	153	183	+19.4%	+10.0%	324	336	+3.6%	
• 2Q19 CoR low at 2bps driven by non-recurring write-backs. FY19	Net profit	66	370	146	-60.5%	n.m.	148	517	n.m.	
CoR expected to be low	RoAC	5.8%	31.9%	12.6%	-19.2p.p.	+6.8p.p.	6.6%	22.3%	+15.7p.p.	
• Normalised <sup>(3)</sup> RoAC at 9.4% in 1H19 excluding the net release of	C/I	67.2%	70.6%	68.0%	-2.5p.p.	+0.9p.p.	68.5%	69.3%	+0.8p.p.	
provisions for US sanctions and disposal of real estate in 1Q19. FY19 RoAC target confirmed at 9.1%	CoR (bps)	17	10	2	-8	-15	15	6	-9	
°	Branches <sup>(2)</sup>	341	339	337	-0.6%	-1.2%	341	337	-1.2%	
	FTEs	9,303	9,067	9,047	-0.2%	-2.7%	9,303	9,047	-2.7%	
	Gross NPE ratio	2.1%	1.8%	1.8%	-9bps	-37bps	2.1%	1.8%	-37bps	



Managerial figures. (1)

23

Branch figures consistent with CMD 2016 perimeter.

Normalised for release of provisions for US sanctions (+41m) and disposal of real estate (+258m) in 1Q19. (3)

#### CB Austria – Net operating profit 0.2bn in 2Q19 up 1.5% Y/Y thanks to lower costs

1-2-3-4-5-6-7-8 Divisional results highlights -											
Main drivers	Data in m	2Q18	1Q19	2Q19	∆ % vs.1Q19	Δ % vs.2Q18	1H18	1H19	∆ % vs. 1H18		
<ul> <li>Net interest up 2.7% Q/Q thanks to non commercial items</li> </ul>	Total revenues	403	356	389	+9.2%	-3.5%	782	744	-4.8%		
• Gross new loan production <sup>(1)</sup> at 3.3bn in 1H19 (-8.9% 1H/1H),	o/w Net interest	166	170	175	+2.7%	+5.3%	335	345	+3.1%		
driven by corporate and mortgages	o/w Fees	156	145	149	+2.4%	-4.8%	311	294	-5.5%		
• Fees down 4.8% Y/Y due to lower transactional fees (-4.1%),	Operating costs	-257	-257	-226	-12.1%	-12.0%	-523	-483	-7.8%		
financing fees (-17.3%) and investment fees (-3.1% Y/Y) <ul> <li>12,000 gross new clients in 2Q19 (+4.0% Y/Y)</li> </ul>	Gross operating profit	146	99	163	+64.3%	+11.4%	258	262	+1.3%		
	LLPs	16	8	2	-74.6%	-87.6%	55	10	-81.9%		
<ul> <li>12,000 gross new clients in 2Q19 (+4.0% Y/Y)</li> <li>Costs down 12.0% Y/Y driven by both HR (-16.8% Y/Y) positively impacted by one-off pension related item and non HR cost (-6.0% Y/Y). 1H19 C/I ratio at 64.8%, down 2.1p.p. 1H/1H</li> </ul>	Net operating profit	162	107	165	+54.1%	+1.5%	313	272	-13.2%		
	Net profit	158	68	165	n.m.	+4.5%	206	233	+12.9%		
• CoR at -2bps in 2019 thanks to net write-backs. FY19 CoR expected	RoAC	23.8%	9.2%	22.6%	+13.4p.p.	-1.2p.p.	15.3%	15.9%	+0.6p.p.		
to be very low	C/I	63.7%	72.2%	58.1%	-14.1p.p.	-5.6p.p.	66.9%	64.8%	-2.1p.p.		
• Normalised <sup>(3)</sup> 2Q19 net profit +149m excluding one-off (-5.8% Y/Y)	CoR (bps)	-14	-7	-2	+5	+13	-24	-4	+20		
• Normalised <sup>(3)</sup> RoAC at 12.1% in 1H19 excluding the net release of	Branches <sup>(2)</sup>	123	123	122	-0.8%	-0.8%	123	122	-0.8%		
provisions for US sanctions and a one-off pension related item. FY19 RoAC target confirmed at 13.3%	FTEs	4,939	4,833	4,845	+0.3%	-1.9%	4,939	4,845	-1.9%		
/	Gross NPE ratio	4.2%	4.0%	4.0%	-2bps	-23bps	4.2%	4.0%	-23bps		



(1) Managerial figures.

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- (2) Branch figures consistent with CMD 2016 perimeter.
- Normalised for release of provisions for US sanctions (+39m) in 1Q19 and one-off pension related item (+16m) in 2Q19. (3)

#### CEE – Net operating profit 0.6bn in 2Q19 up 6.5% Y/Y driven by strong commercial dynamics and good asset quality

-1-2-3-4-5-6-7-8 Divisional results highlights											
Main drivers	Data in m <sup>(1)</sup>	2Q18	1Q19	2Q19	Δ%	Δ%	1H18	1H19	Δ % vs.		
<ul> <li>Net interest stable +0.1% Q/Q at constant FX</li> </ul>					vs.1Q19				1H18		
• Gross new loan production <sup>(2)</sup> at 9.8bn in 1H19 (-5.8% 1H/1H at	Total revenues	1,045	1,074	1,069	-0.5%	+3.7%	2,126	2,143	+3.3%		
constant FX)	o/w Net interest	666	678	683	+0.1%	+2.6%	1,316	1,361	+4.4%		
<ul> <li>Dividends down 4.2% Y/Y at constant FX due to lower Yapi</li> </ul>	o/w Dividends	90	82	71	-7.0%	-4.2%	196	152	-3.4%		
contribution (-4.5% Y/Y)	o/w Fees	204	204	202	-1.2%	-0.8%	399	405	+2.5%		
• Fees down 0.8% Y/Y at constant FX mainly due to financing fees	Operating costs	-370	-365	-386	+5.4%	+4.3%	-736	-750	+2.9%		
(-11.1% Y/Y)	Gross operating profit	675	710	683	-3.4%	+3.3%	1,390	1,393	+3.5%		
• 321,000 gross new clients in 2Q19 <sup>(1)</sup> (+1.3% Y/Y)	LLPs	-100	-100	-87	-16.0%	-14.8%	-206	-187	-7.7%		
• Costs up 4.3% Y/Y at constant FX mainly due to salary inflation.	Net operating profit	575	609	596	-1.4%	+6.5%	1,184	1,205	+5.5%		
1H19 C/I ratio at 35.0%, up 0.4p.p. 1H/1H	Net profit	469	391	484	+23.2%	+6.5%	882	876	+4.0%		
• 2Q19 CoR low at 52bps thanks to a supportive risk environment.	RoAC	16.9%	14.1%	17.1%	+2.9p.p.	+0.1p.p.	15.9%	15.6%	-0.3p.p.		
FY19 CoR will be well below 102bps target	C/I	35.4%	33.9%	36.1%	+2.2p.p.	+0.7p.p.	34.6%	35.0%	+0.4p.p.		
<ul> <li>Successful de-risking, gross NPE ratio down 172bps Y/Y to 5.5% in</li> </ul>	CoR (bps)	65	61	52	-9	-14	67	56	-11		
2Q19. Coverage ratio at 65.1% (-0.8p.p. Y/Y)											
<ul> <li>RoAC at 15.6% in 1H19. FY19 RoAC target confirmed at 13.4%</li> </ul>	Branches	1,679	1,651	1,651	+0.0%	-1.7%	1,679	1,651	-1.7%		
	FTEs	23,988	24,200	24,281	+0.3%	+1.2%	23,988	24,281	+1.2%		
	Gross NPE ratio	7.2%	6.4%	5.5%	-87bps	-172bps	7.2%	5.5%	-172bps		
	GIUSS INPE Iduu	1.270	0.470	5.5%	-070µS	-TICOD2	1.270	5.5%	-TICOh2		

25 <sup>(1)</sup> Stated numbers at current FX. Variations Q/Q and Y/Y at constant FX (RoAC, C/I, gross NPE ratio, coverage ratio and CoR variations at current FX). Vapi is valued by the equity method and contributes to the dividend line of the Group P&L based on managerial view. Yapi's branches and clients considered at 100%. Yapi not considered in CoR. FTEs and gross NPE ratio.

Managerial figures. (2)

## CIB – Net operating profit 0.4bn in 2Q19 down 44.3% Y/Y mainly due to higher LLPs

#### Main drivers

- Net interest stable +0.1% Q/Q with stable customer rates
- Fees down 9.0% Y/Y mainly due to lower financing fees (-18.7% Y/Y)
- Trading up 27.5% Y/Y as 2Q18 was negatively affected by impact of spread widening on market making
- Leading franchise confirmed: #2 in "EMEA All Bonds in EUR" by number of transactions, #1 in "All Bonds in EUR" in Italy and Germany<sup>(1)</sup>. Overall client driven revenues at 71%<sup>(2)</sup> in 2Q19
- Confirmed cost discipline, costs stable -0.1% Y/Y. 1H19 C/I ratio at 40.6%, up 1.0p.p. 1H/1H
- CoR at 35bps in 2Q19 due to non-recurring single names. CoR at 24bps in 1H19. FY19 CoR target confirmed at 21bps
- Normalised<sup>(3)</sup> 2Q19 net profit at +263m excluding one-offs (+45.4% Y/Y)
- Normalised<sup>(3)</sup> RoAC at 11.2% in 1H19 excluding the net release of provisions for US sanctions, and disposal of Ocean Breeze and a participation. FY19 RoAC target confirmed at 11.7%

Data in m												
Data in m	2Q18	1Q19	2Q19	∆ % vs.1Q19	∆ % vs.2Q18	1H18	1H19	∆ % vs. 1H18				
Total revenues	856	1,022	868	-15.1%	+1.4%	1,960	1,890	-3.6%				
o/w Net interest	557	548	548	+0.1%	-1.7%	1,121	1,096	-2.2%				
o/w Fees	140	105	128	+21.6%	-9.0%	296	233	-21.4%				
o/w Trading	151	332	193	-41.8%	+27.5%	489	524	+7.4%				
Operating costs	-379	-389	-379	-2.5%	-0.1%	-777	-768	-1.2%				
Gross operating profit	477	633	489	-22.8%	+2.5%	1,183	1,122	-5.2%				
LLPs	210	-43	-106	n.m.	n.m.	161	-149	n.m.				
Net operating profit	687	590	382	-35.2%	-44.3%	1,345	973	-27.7%				
Net profit	181	492	100	-79.7%	-44.7%	563	592	+5.2%				
RoAC	7.3%	19.4%	3.9%	-15.5p.p.	-3.4p.p.	11.5%	11.6%	+0.0p.p.				
C/I	44.3%	38.0%	43.7%	+5.6p.p.	-0.6p.p.	39.6%	40.6%	+1.0p.p.				
CoR (bps)	-76	14	35	+21	+111	-30	24	+55				
FTEs	3,270	3,203	3,212	+0.3%	-1.8%	3,270	3,212	-1.8%				
Gross NPE ratio	2.4%	2.5%	2.5%	-0bps	+7bps	2.4%	2.5%	+7bps				

- 1) Source: Dealogic, as at 1<sup>st</sup> July 2019. Period: 1 January 30 June 2019; rankings by volume, unless otherwise stated.
- 26 (2) Of total CIB revenues.

(3) Normalised for release of provisions for US sanctions (+180m) in 1Q19 and disposal of Ocean Breeze (-178m) in 2Q19 and a participation (+15m) in 2Q19.



Divisional results highlights

### Group Corporate Centre – Net operating loss 265m in 2Q19 higher Y/Y due to lower revenues

2-3-4-5-6-7-8 Divisional results highlights												
Main drivers	Data in m	2Q18	1Q19	2Q19	∆ % vs.1Q19	∆ % vs.2Q18	1H18	1H19	Δ % vs. 1H18			
Revenues down Q/Q due to lower trading from FX hedging, TLAC	Total revenues	-36	-70	-191	n.m.	n.m.	-178	-261	+46.6%			
pre-funding, one-offs related to the disposal of Fineco	Operating costs	-95	-90	-72	-20.1%	-24.4%	-192	-162	-15.6%			
(-47m)	Gross operating loss/profit	-131	-160	-263	+64.2%	n.m.	-371	-424	+14.3%			
Lean but Steering Corporate Centre transformation on track with a	LLPs	6	0	-2	n.m.	n.m.	-1	-2	n.m.			
<ul> <li>reduction of 794 FTEs Y/Y (HR costs down 7.6% Y/Y). Since December 2015, FTEs down 21.2% (-3,763 FTEs)</li> <li>Costs down 24.4% Y/Y</li> <li>The ratio of GCC costs to total costs is down to 3.3% in 1H19. FY19</li> </ul>	Net operating loss/profit	-125	-160	-265	+65.3%	n.m.	-371	-426	+14.6%			
	Other Charges & Provisions	-144	-78	-115	+46.9%	-19.9%	-194	-194	-0.2%			
	o/w Systemic Charges	-101	-80	-87	+9.2%	-14.0%	-152	-167	+9.5%			
	Profit (loss) from investments	99	13	8	-36.9%	-92.1%	103	20	-80.1%			
target of 3.5%	Profit before taxes	-171	-227	-373	+64.1%	n.m.	-452	-600	+32.9%			
°	Income taxes	195	62	70	+12.8%	-64.1%	386	132	-65.9%			
<ul> <li>Stated net profit at +925m in 2Q19, positively affected by disposal of Fineco</li> </ul>	Net profit from discontinued operations	81	64	1,305	n.m.	n.m.	150	1,369	n.m.			
	Net loss/profit	66	-144	925	n.m.	n.m.	7	781	n.m.			
	FTEs	14,820	14,180	14,026	-1.1%	-5.4%	14,820	14,026	-5.4%			
	Costs GCC/ Tot. costs	3.7%	3.6%	2.9%	-0.6p.p.	-0.8p.p.	3.7%	3.3%	-0.4p.p.			



### Non Core – 2021 runoff fully on track

Divisional results highlights -

1H19

-6

-85

-91

-297

-388

-399

15,679

15,679

0

66.0%

5,333

15,240

Δ % vs.

1H18

n.m.

-5.1%

+62.4%

-42.2%

-31.9%

-4.1%

-34.4%

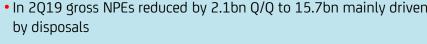
-27.1% -100.0%

+1.9p.p.

-31.0%

+0.1%

Main drivers	Data in m	2Q18	1Q19	2Q19	Δ % vs.1Q19	Δ % vs.2Q18	1H18	
duced by 2.1bn Q/Q to 15.7bn mainly driven	Total revenues	21	-1	-5	n.m.	n.m.	34	
	Operating costs	-39	-43	-42	-3.4%	+6.7%	-90	
PEs target meaningfully below 14.9bn and	Gross operating loss	-18	-44	-46	+5.1%	n.m.	-56	
	LLPs	-388	-103	-194	+87.4%	-50.1%	-514	
/Y due to lower contribution from time value	Net operating loss	-406	-148	-240	+62.7%	-40.8%	-570	
down 50.1% Y/Y, with coverage ratio	Net loss	-280	-189	-211	+11.6%	-24.7%	-416	
1.9p.p. Y/Y)								ŀ
1.50.0.1/1/	Gross customer loans	23,908	17,750	15,679	-11.7%	-34.4%	23,908	
19, improving 24.7% Y/Y	o/w NPEs	21,507	17,746	15,679	-11.6%	-27.1%	21,507	
at 189m in 2019, excluding a one-off	o/w Performing <sup>(1)</sup>	2,401	4	0	-100.0%	-100.0%	2,401	
	NPE coverage ratio	64.0%	65.8%	66.0%	+0.2p.p.	+1.9p.p.	64.0%	
ue to regulatory headwinds mainly from EBA	Net NPEs	7,734	6,065	5,333	-12.1%	-31.0%	7,734	ĺ
,	RWA	15,226	11,695	15,240	+30.3%	+0.1%	15,226	



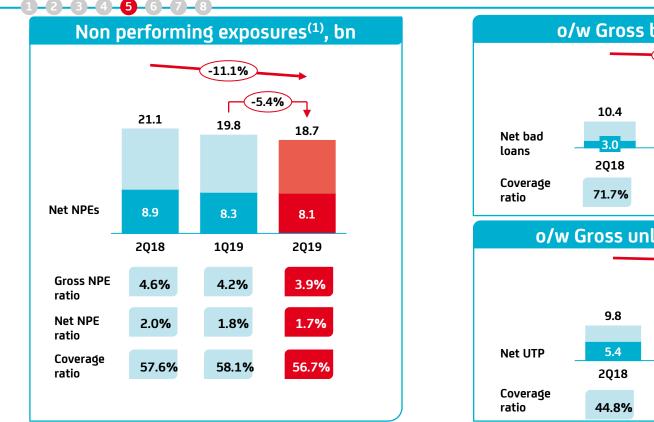
- FY19 Non Core gross NPEs target mea closer to 10bn
- Revenues down 26m Y/Y due to lowe
- LLPs at 194m in 2Q19 down 50.1% Y improving to 66.0% (+1.9p.p. Y/Y)
- Net loss of 211m in 2019, improving
- Normalised<sup>(2)</sup> net loss at 189m in 2Q2
- RWAs up 30.3% Q/Q due to regulator guidelines

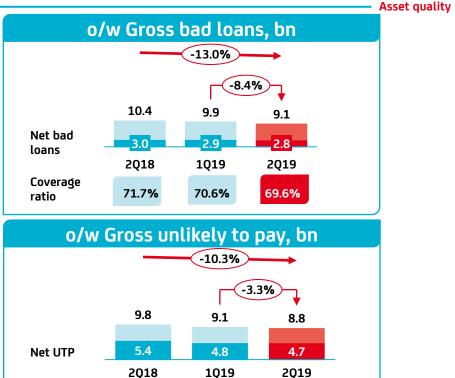
### Agenda

- 1 Executive summary
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- Divisional results highlights
- 6 Asset quality
- 6 Capital
- Closing remarks
- 8 Annex



#### Group Core – Gross NPE ratio 3.9% down 65bps Y/Y Coverage ratio 56.7% down 0.9p.p. Y/Y





47.2%

46.1%

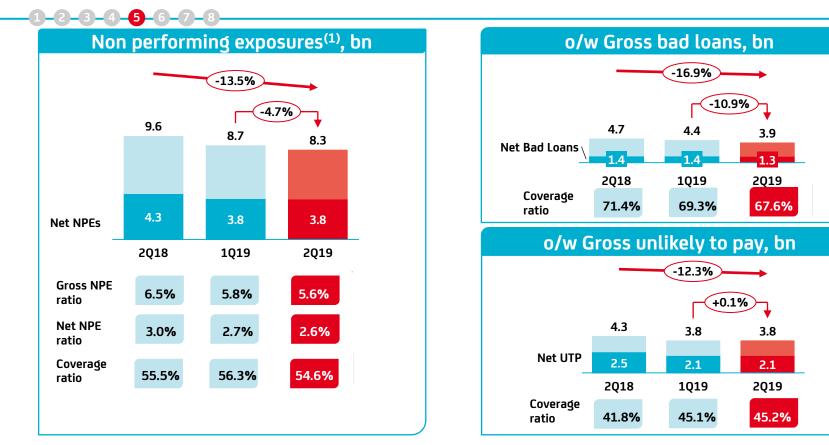
30 (1) Gross NPEs including gross bad loans, gross unlikely to pay and gross past due. Gross past due at 918m in 2Q19 (+5.9% Q/Q and +4.0% Y/Y).



#### Group Core – Default rate at 1.2% in 2Q19, down 21bps Y/Y

**1 2 3 4 5 6 7 8** Asset quality Group Core – net flows to NPEs, m Group Core – key drivers, m Net flows 862 870 948 449 450 Flow from 400 UTP to 1,439 Inflows 1,289 1,336 **Bad loans** to NPEs -341 559 **Outflows** to -467 -577 312 performing 270 2018 1019 2Q19 Write-offs Default 1.2% 1.4% 1.1% rate 796 775 448 Cure rate 6.9% 9.5% 10.3% Recoveries Migration 19.2% 17.1% 2Q18 17.0% 1Q19 2Q19 rate

#### CB Italy – Gross NPE ratio 5.6% down 95bps Y/Y Coverage ratio 54.6% down 0.9p.p. Y/Y



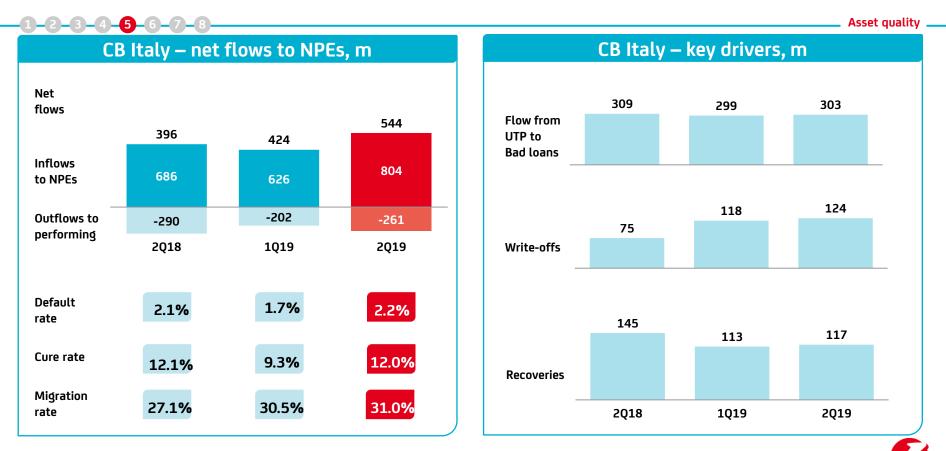


Asset quality

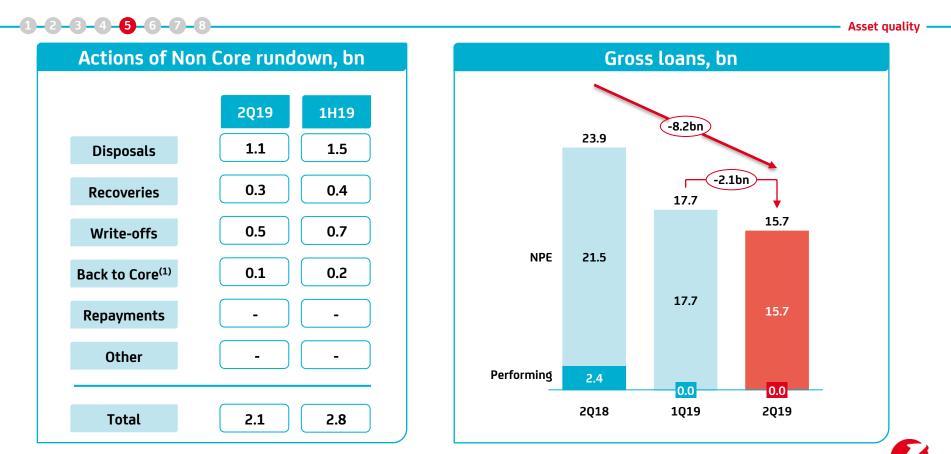
(1) Gross NPEs including gross bad loans, gross unlikely to pay and gross past due. Gross past due at 610m in 2Q19 (+11.3% Q/Q and 4.7% Y/Y).

32

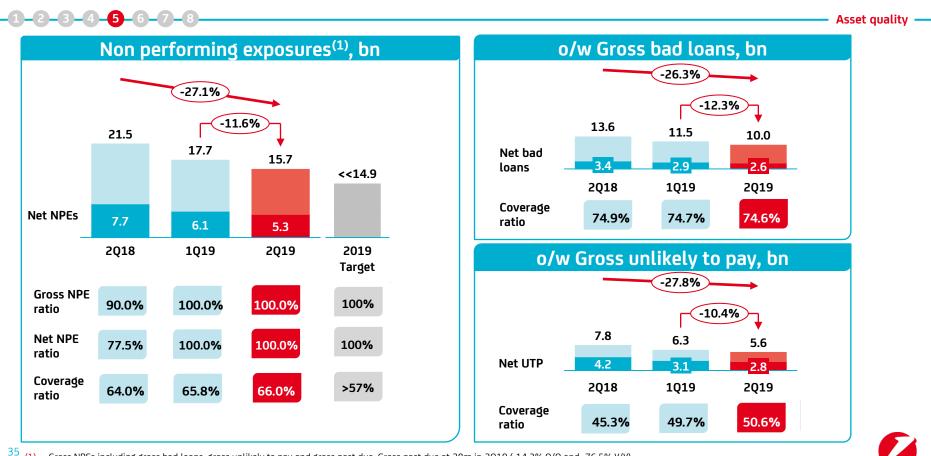
#### CB Italy – Default rate at 2.2% in 2Q19, up 20bps Y/Y



#### Non Core – Gross loans reduced by 8.2bn Y/Y



### Non Core – Gross NPEs at 15.7bn, down 27.1% Y/Y and 11.6% Q/Q Coverage ratio 66.0%, up 1.9p.p. Y/Y

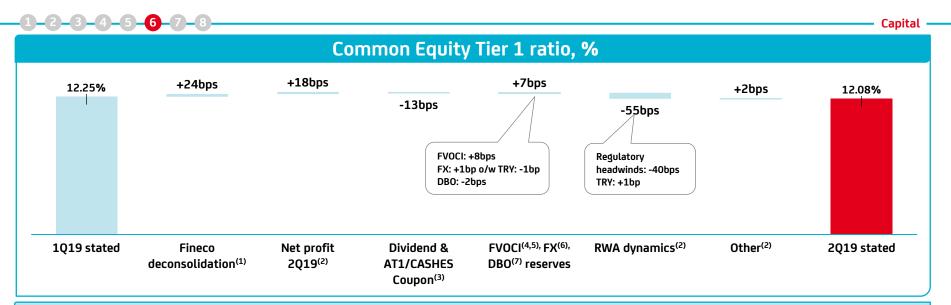


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# Group – CET1 ratio at 12.08% as negative regulatory headwinds exceeded the Fineco disposal benefit



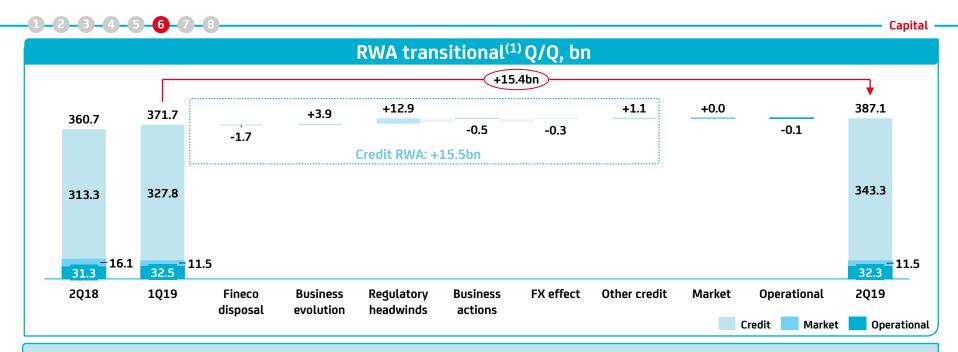
#### • 2Q19 CET1 ratio at 12.08% down 18bps Q/Q as regulatory headwinds more than compensated the Fineco disposal benefit

#### • CET1 MDA buffer by year end 2019 confirmed at the upper end of target range of 200-250bps<sup>(8)</sup>

- (1) Combined impact on CET1 ratio from sale of first tranche of Fineco in May 2019 which led to deconsolidation.
- (2) Excluding impact from disposal of Fineco.
- (3) Payment of coupons on AT1 instruments (152m pre tax in 2Q19, 372m expected for FY19) and CASHES (32m pre and post tax in 2Q19, 125m expected for FY19). Dividends accrued on adjusted net profit.
- (4) In 2Q19 CET1 ratio impact from FVOCI +8bps, o/w +3bps thanks to BTP.
- (5) BTP sensitivity: +10bps parallel shift of BTP asset swap spreads has a -2.5bps pre and -1.8bps post tax impact on the fully loaded CET1 ratio as at 30 June 2019.
- (6) TRY sensitivity: 10% depreciation of the TRY has around +1bp net impact (-3bps from capital, +3bps from RWA) on the fully loaded CET1 ratio. Managerial data as at 30 June 2019.
- (7) DBO sensitivity: 10bps decrease in discount rate has a -4bps pre and -3bps post tax impact on the fully loaded CET1 ratio as at 30 June 2019.
- (8) Assuming BTP spreads remain at 2Q19 levels.



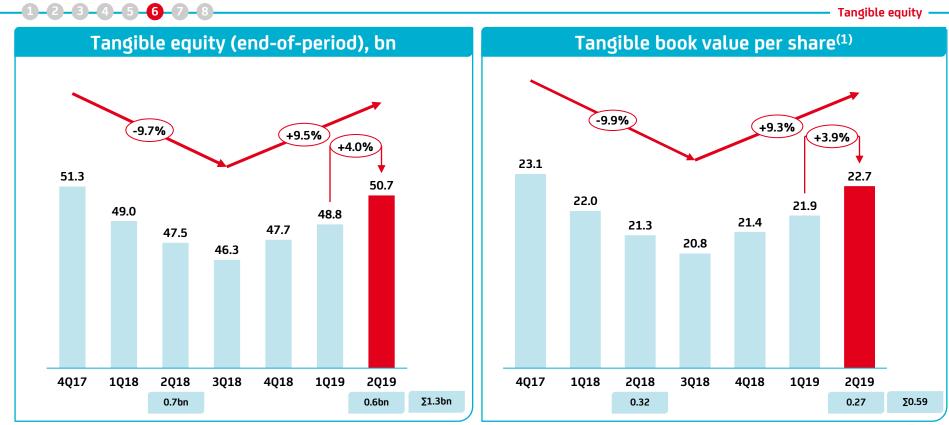
#### Group – RWA up 15.4bn Q/Q mainly due to regulatory headwinds



- Credit RWA up 15.5bn Q/Q mainly due to regulatory headwinds
- Market RWA flat Q/Q
- Operational RWA flat Q/Q

(1) Business evolution: changes related to customer driven activities (mainly loans); Regulatory headwinds include Regulation: changes (e.g. CRR or CRD) determining variations of RWA, Procyclicality: change in macroeconomy or client's credit worthiness and Models: methodological changes to existing or new models; Business actions: initiatives to decrease RWA (e.g. securitisations, changes in collaterals); FX effect: impact from exposures in foreign currencies.

### Group – 2Q19 tangible equity 50.7bn up 9.5% from 3Q18 trough



(1) End of period tangible book value per share equals end of period tangible equity divided by end of period number of shares excluding treasury shares.



### Group – TLAC ratio 20.69%<sup>(1)</sup>, 112bps buffer

	U	niCredit S	DA 2019 TLAC	<b>Fundin</b>	ig Plan	
	2Q19	Target FY 2019		€/bn	Plan 2019	o/w to be issued <sup>(2)</sup>
TLAC Requirement >19.6%	20.69%	20.1-20.6%	TLAC buffer			
Senior Preferred exemption		2.5%	target now at upper end of 50-		2.5	1.25
Subordination req. >17.1%	18.20%	17.6-18.1%	100bps range			
Senior Non Preferred & Other <sup>(3)</sup>					3.2	0
Tier 2					2.3	0
AT1		CET1 MDA buffer			1.0	0
CET1 ratio	12.08%	target 200- 250bps	То	tal	9.0	1.25
			o/w subo	rdinated	6.5	0

• 2019 TLAC funding plan 9.0bn, o/w 7.7bn already issued<sup>(2)</sup>, *de facto* completed

• Fully compliant with TLAC requirements of >19.6%. 2Q19 TLAC ratio 20.69%<sup>(1)</sup>. 2Q19 buffer of 112bps, target now at the upper end of 50-100bps range

- (2) As at 2 August 2019.
- (3) Non computable portion of subordinated instruments.

<sup>(1) 2</sup>Q19 TLAC ratio 20.69%, o/w 18.20% TLAC subordination ratio and 2.5% senior preferred exemption.

## Agenda

- 1 Executive summary
- 2 Transform 2019 update
- **3** Group results highlights
- Divisional results highlights
- 6 Asset quality
- 6 Capital
- Olosing remarks
- 8 Annex



# Successful execution of Transform 2019 underpins UniCredit's 2020-2023 new Strategic Plan

1-2-3-4-5-6-7-8

**Closing remarks** 

Execution of four financial measures continues with tangible results to prepare for 2020-2023 business strategy

- Remaining stake in Fineco sold in July, for expected CET1 ratio impact of +0.3 percentage points in 3Q19
- BTP holdings 49bn, down 2bn Q/Q<sup>(1)</sup>. BTP sensitivity post tax<sup>(2)</sup> down 27% since 3Q18
- Non Core gross NPEs at 15.7bn, down 5.8bn Y/Y
- Rating agencies action: S&P upgraded UniCredit SpA above the sovereign, Moody's upgraded stand-alone rating to IG

#### Outlook FY19

- FY19 revenue guidance lowered from 19.0bn to 18.7bn
- FY19 cost target of 10.1bn confirmed
- FY19 CoR 55bps confirmed including 4bps from models
- FY19 Non Core gross NPEs target meaningfully below 14.9bn and closer to 10bn
- Adjusted<sup>(3)</sup> net profit 4.7bn, RoTE >9% and Core RoTE >10% confirmed
- CET1 MDA buffer by year end 2019 confirmed at the upper end of target range of 200-250bps<sup>(4)</sup>
- (1) BTP holdings refer to banking book and in 2Q19 are down 6bn Q/Q including Fineco and down 2bn Q/Q excluding Fineco.
- (2) BTP sensitivity: +10bps parallel shift of BTP asset swap spreads has a -2.5bps pre and -1.8bps post tax impact on the fully loaded CET1 ratio as at 30 June 2019.
- (3) Group and Group Core adjusted net profit and RoTE exclude net impacts from disposal of real estate (+258m in 1Q19), Fineco (+1,176m in 2Q19) and one-offs (-351m in 2Q19, o/w Ocean Breeze disposal -178m and others -173m (o/w -151m Core and -22m Non Core)).



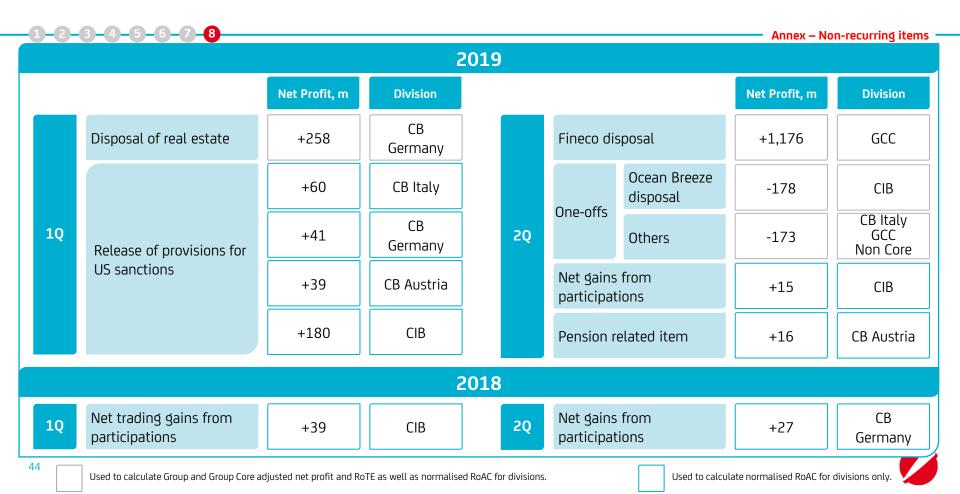
(4) Assuming BTP spreads remain at 2Q19 levels.

## Agenda

- 1 Executive summary
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#### 8 Annex

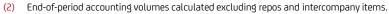
#### Group – 2018 and 2019 non-recurring items



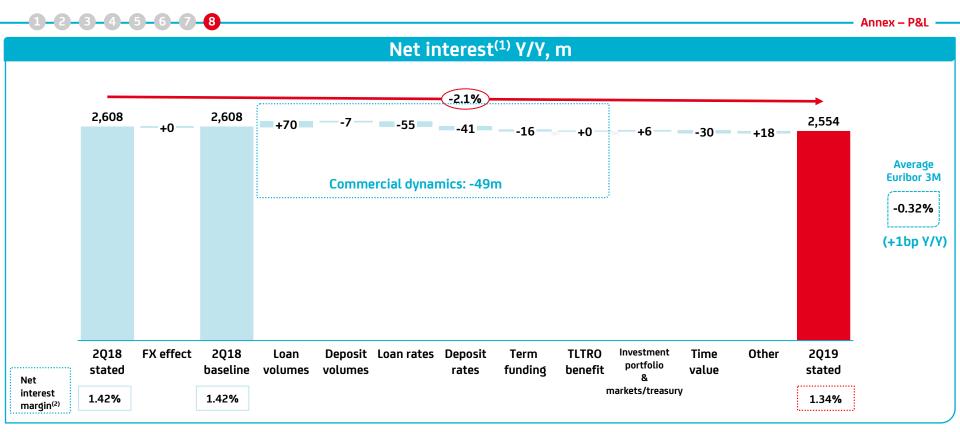
#### Divisional monitoring KPIs for Group, Group Core and Non Core

-6-7-8						Anne	
	Gr	оир	Grou	p Core	Non Core		
	1H19	FY19	1H19	FY19	1H19	FY19	
Revenues, bn	9.3	18.7	9.3		0.0	0.1	
Cost, bn	-5.0	-10.1	-4.9		-0.1	-0.2	
Cost/Income, %	53.5	53-54	52.6		n.m.	n.m.	
LLPs, bn	-1.2	-2.6	-0.9		-0.3	-0.7	
Cost of Risk, bps	50	55	38	43	n.m.	n.m.	
Net profit, bn	3.2	4.7	3.6		-0.4	-0.6	
RWA, bn	387.1	404	371.9		15.2	18.0	
RoTE <sup>(1)</sup> , %	8.8	>9	10.7	>10			
CET1 MDA buffer, bps	201	200-250					
Loans <sup>(2)</sup> , bn	432.2	441	426.8				
Deposits <sup>(2)</sup> , bn	410.1	380	409.5				
Gross loans, bn	492.9	501	477.2	486	15.7	14.9	
Gross NPE, bn	34.4	37.9	18.7	23.0	15.7	14.9	
Net NPE, bn	13.4	16.6	8.1	10.2	5.3	6.4	
Gross NPE ratio, %	7.0	7.5	3.9	4.7	100	100	
Net NPE ratio, %	2.9	3.5	1.7	2.2	100	100	
NPE coverage, %	61.0	>54	56.7	>51	66.0	>57	
UTP coverage, %	47.9	>38	46.1	>39	50.6	>38	
Bad loans coverage, %	72.2	>63	69.6	>64	74.6	>63	

(1) Group and Group Core adjusted net profit and RoTE exclude net impacts from disposal of real estate (+258m in 1Q19), Fineco (+1,176m in 2Q19) and one-offs (-351m in 2Q19, o/w Ocean Breeze disposal -178m and others -173m (o/w -151m Core and -22m Non Core)).



# Group – Net interest at 2.6bn in 2Q19, down 2.1% Y/Y due to more competitive loan and deposit rates

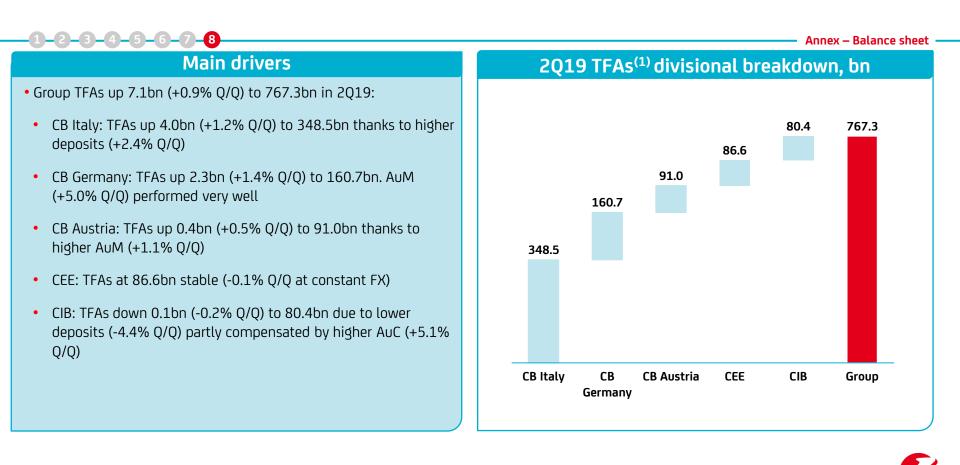


(1) Net contribution from hedging strategy of non-maturity deposits in 2Q19 at 349m, -10.3m Q/Q and -20.1m Y/Y.

46 (2) Net interest margin calculated as interest income divided by interest earning assets minus interest expenses divided by interest bearing liabilities.



### TFAs – Divisional breakdown



47 (1) Refers to Group Commercial Total Financial Assets. Non-commercial elements, i.e. Group Corporate Centre, Non-Core, Leasing/Factoring and Market Counterparts, are excluded. Numbers are managerial figures.

#### Systemic charges – Breakdown by type and division

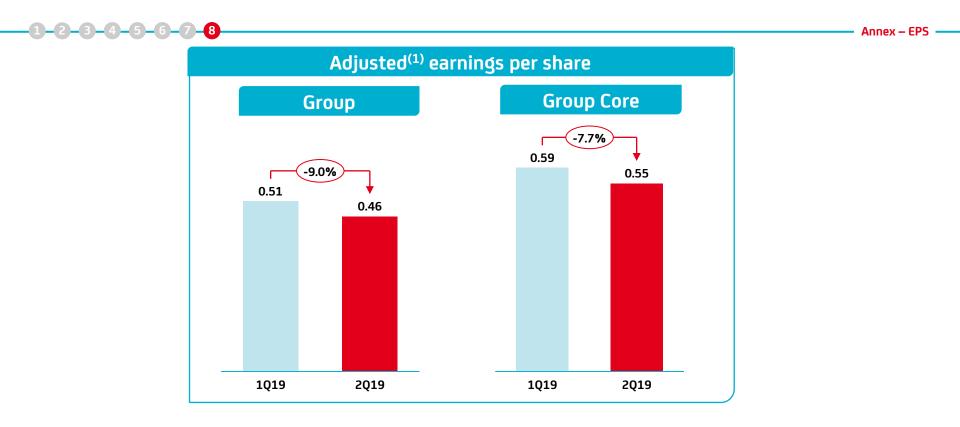
-1-2-3-4-5-6-7-8----

Annex – P&L

2Q19, m	Systemic Charges	o/w SRF	o/w DGS	o/w Bank levies
CB Italy	-1	-2	0	0
CB Germany	11	4	8	0
CB Austria	4	0	0	4
CEE	7	-7	12	2
CIB	10	7	2	1
GCC	87	51	9	27
Non Core	1	0	0	1
Group	118	52	30	35



Group – Adjusted<sup>(1)</sup> 2Q19 Core earnings per share at 0.55



49 (1) Group and Group Core adjusted net profit exclude net impacts from disposal of real estate (+258m in 1Q19), Fineco (+1,176m in 2Q19) and one-offs (-351m in 2Q19, o/w Ocean Breeze disposal -178m and others -173m (o/w -151m Core and -22m Non Core)); average number of shares excluding treasury equal to 2,230m in 1Q19 and 2,233m in 2Q19.



## Yapi – Net operating profit 77m in 2Q19 down 22.6% Y/Y at constant FX

1-2-3-4-5-6-7-8						A	nnex – C	Country	details
Main drivers <sup>(1)</sup>	Data in m	2Q18	1Q19	2Q19	∆ % vs.1Q19	∆ % vs.2Q18	1H18	1H19	∆ % vs. 1H18
• Net interest up 4.0% Q/Q at constant FX thanks to lower cost of	Total revenues	294	314	272	-5.9%	+17.6%	581	587	+28.8%
funding and higher loan volumes	o/w Net interest	220	209	201	+4.0%	+15.3%	434	410	+20.3%
<ul> <li>Fees up 22.7% Y/Y at constant FX, mainly driven by</li> </ul>	o/w Fees	68	74	66	-3.8%	+22.7%	142	140	+26.5%
transactional fees (+51.4% Y/Y)	Operating costs	-96	-91	-90	+7.0%	+17.9%	-196	-182	+18.3%
<ul> <li>Costs up 17.9% Y/Y at constant FX, driven by inflation</li> </ul>	Gross operating profit	197	223	182	-11.1%	+17.4%	385	405	+34.2%
	LLPs	-72	-107	-105	+5.6%	+89.2%	-113	-212	n.m.
<ul> <li>CoR at 270bps in 2Q19, up 113bps Y/Y driven by higher NPL inflows</li> </ul>	Net operating profit	126	116	77	-26.9%	-22.6%	272	193	-10.1%
	Net profit	83	76	63	-9.4%	-4.5%	183	139	-3.2%
<ul> <li>Net operating profit 77m in 2Q19 down 22.6% Y/Y at constant FX due to higher LLPs partially compensated by higher revenues</li> </ul>	RoAC	10.5%	10.5%	8.8%	-1.7p.p.	-1.6p.p.	11.4%	9.7%	-1.7p.p.
<ul> <li>Further reduction of FX loans / total loans ratio to 43.9%</li> </ul>	C/I	32.8%	29.0%	33.2%	+4.2p.p.	+0.4p.p.	33.7%	31.0%	-2.7p.p.
(-154 bps Q/Q)	CoR (bps)	158	271	270	-1	+113	123	271	+148
• RoAC at 9.7% in 1H19	FX loans/Total loans	44.3%	45.5%	43.9%	-154bps	-32bps	44.3%	43.9%	-32bps
	Gross NPE ratio <sup>(2)</sup>	5.5%	8.3%	8.4%	+11bps	+287bps	5.5%	8.4%	+287bps

(1) Managerial view representing proportional contribution of Yapi to P&L (UniCredit Group participates with 40.95% through the Joint Venture ). Yapi is valued at equity method and contributes to the Group P&L via the dividend line. RWA of Yapi contributes to Group RWA through CEE division, following the proportional consolidation of Yapi for regulatory purposes. Stated numbers at current FX. Variations Q/Q and Y/Y at constant FX (RoAC, C/I, gross NPE ratio and CoR variations at current FX).

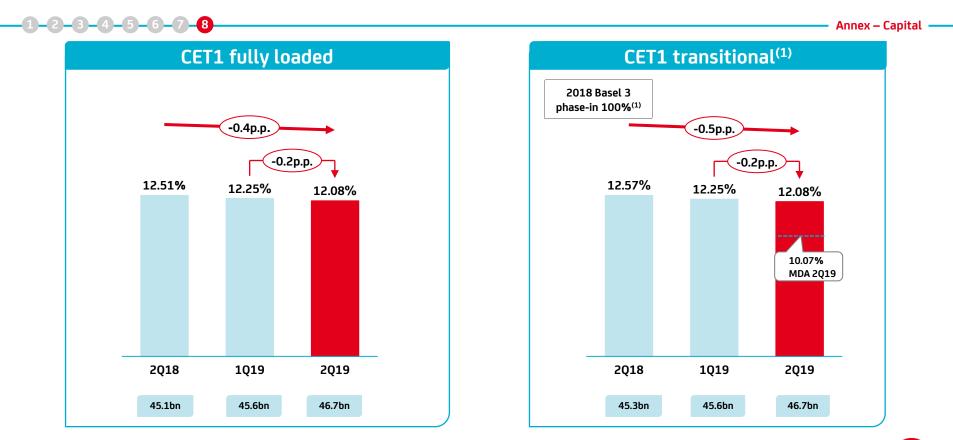
(2) NPE ratio not included in consolidated view following the equity accounting method.

### Russia – Net operating profit 84m in 2Q19 up 62.0% Y/Y at constant FX

-2-3-4-5-6-7-8						Ar	nnex – C	ountry	details —
Main drivers <sup>(1)</sup>	Data in m	2Q18	1Q19	2Q19	Δ % vs.1Q19	Δ % vs.2Q18	1H18	1H19	∆ % vs. 1H18
<ul> <li>Net interest down 0.5% Q/Q at constant FX due to lower loan volumes</li> </ul>	Total revenues	165	166	170	-0.3%	+0.6%	371	336	-7.4%
	o/w Net interest	137	140	144	-0.5%	+3.0%	285	284	+2.3%
• Fees down 4.7% Y/Y at constant FX, due to transactional (-8.3% Y/Y). Fees up Q/Q by 6% at constant FX thanks to transactional	o/w Fees	32	28	31	+6.0%	-4.7%	60	59	+2.2%
(+10.7%  Q/Q) and financing $(+5.1%  Q/Q)$	Operating costs	-59	-61	-63	-0.5%	+4.2%	-120	-124	+5.2%
• Costs up 4.2% Y/Y at constant FX driven by inflation and higher	Gross operating profit	106	105	108	-0.2%	-1.4%	251	212	-13.5%
depreciation following IT system upgrade	LLPs	-57	-48	-24	-53.2%	-59.1%	-82	-72	-10.2%
• CoR at 87bps in 2019, down 147bps Y/Y driven by write-backs	Net operating profit	49	56	84	+45.4%	+62.0%	169	140	-15.1%
	Net profit	37	44	64	+42.4%	+64.0%	128	108	-14.0%
<ul> <li>Net operating profit 84m in 2Q19 up 62.0% Y/Y at constant FX thanks to lower LLPs</li> </ul>	RoAC	8.0%	9.7%	13.3%	+3.6p.p.	+5.2p.p.	14.5%	11.5%	-3.0p.p.
	C/I	35.7%	36.8%	36.8%			32.4%		
• RoAC at 11.5% in 1H19					-0.1p.p.	+1.1p.p.			
	CoR (bps)	235	177	87	-90	-147	170	132	-37
	FTEs	4,102	4,170	4,159	-0.3%	+1.4%	4,102	4,159	+1.4%
	Gross NPE ratio	8.8%	7.5%	7.7%	+27bps	-104bps	8.8%	7.7%	-104bps



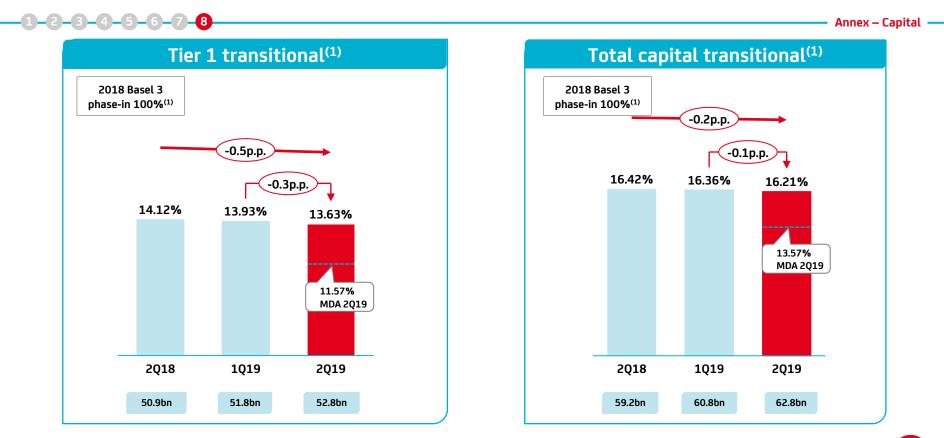
#### Group – CET1 capital fully loaded and CET1 transitional



(1) Phase-in of net liability related to Defined Benefit Obligation at 80% in 2018.

Absolute amount for CET1 fully loaded and CET1 transitional.

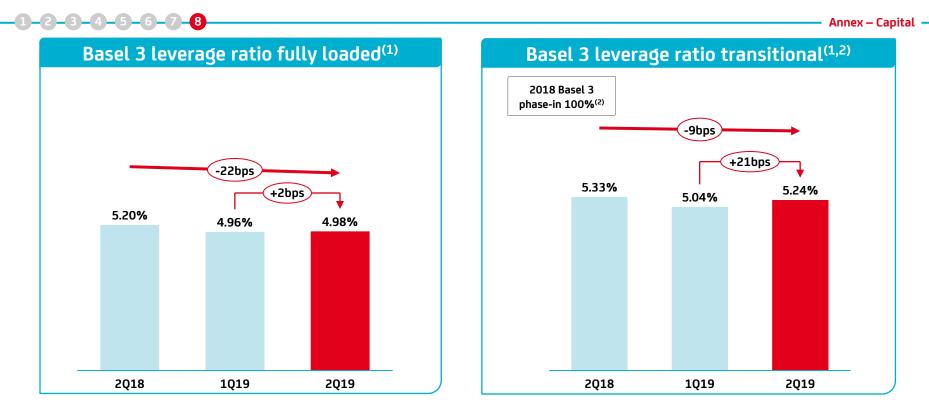
#### Group – Tier 1 transitional and total capital ratios well above MDA levels



(1) Phase-in of net liability related to Defined Benefit Obligation at 80% in 2018.

Absolute amount for Tier1 capital transitional and total capital transitional.

# Group – Leverage ratio fully loaded at 4.98%, up 2bps Q/Q and down 22bps Y/Y



(1) The delta between leverage ratio transitional and fully loaded is due to grandfathered AT1 instruments (i.e. not fully eligible). The amount of grandfathered AT1 instruments has increased vs 1Q19 following the reclassification of certain AT1 instruments from fully eligible to grandfathered, further to the entry in force of the CRR2 as of 2Q19.

(2) Phase-in of net liability related to Defined Benefit Obligation at 80% in 2018.

#### Asset quality by division

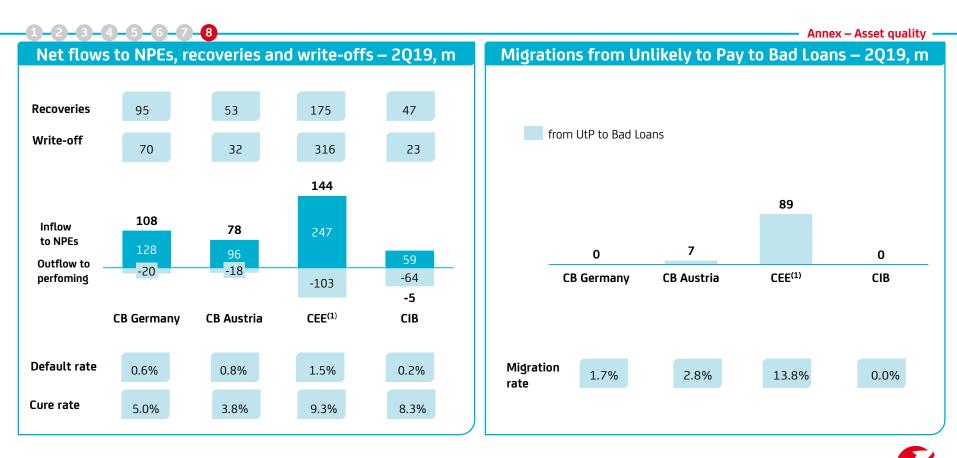
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Annex – Asset quality –

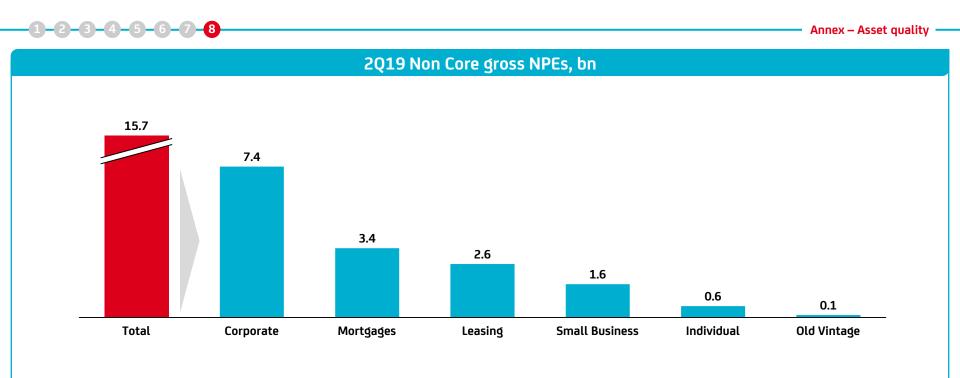
2Q19	Group	Group Core	CB Italy	CB Germany	CB Austria	CEE	CIB	Non Core
Gross loans, bn	492.9	477.2	149.6	88.8	46.6	71.1	122.7	15.7
Gross NPE, bn	34.4	18.7	8.3	1.6	1.9	3.9	3.1	15.7
Net NPE, bn	13.4	8.1	3.8	0.8	0.9	1.4	1.2	5.3
Gross NPE ratio,%	7.0	3.9	5.6	1.8	4.0	5.5	2.5	100.0
Net NPE ratio,%	2.9	1.7	2.6	1.0	1.9	2.0	1.0	100.0
NPE coverage,%	61.0	56.7	54.6	46.2	52.8	65.1	59.6	66.0
UTP coverage,%	47.9	46.1	45.2	32.8	27.1	55.1	48.3	50.6
Bad loans coverage,%	72.2	69.6	67.6	47.0	85.4	86.3	72.6	74.6
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#### Asset quality – NPE dynamics CB Germany, CB Austria, CEE and CIB

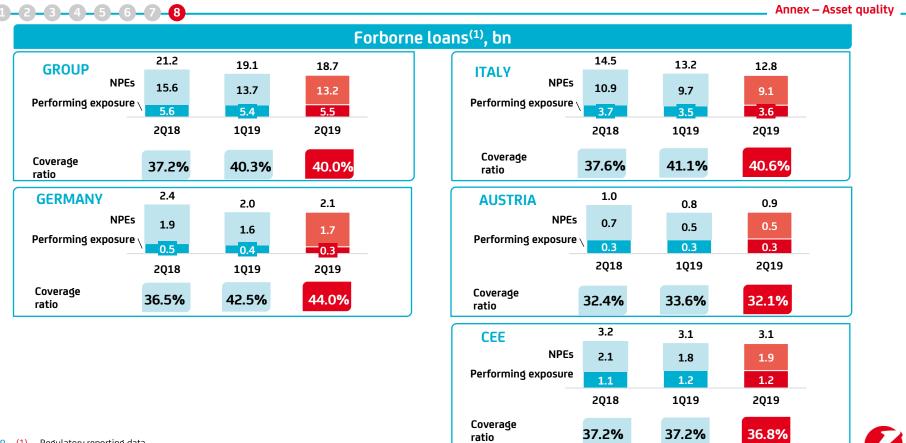


Asset quality – Non Core gross NPEs breakdown by asset class

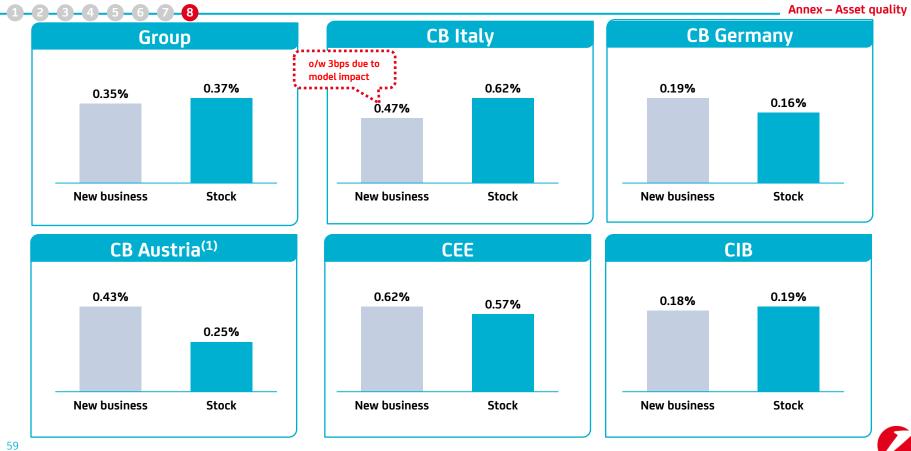




#### Asset quality – Forborne exposures by region

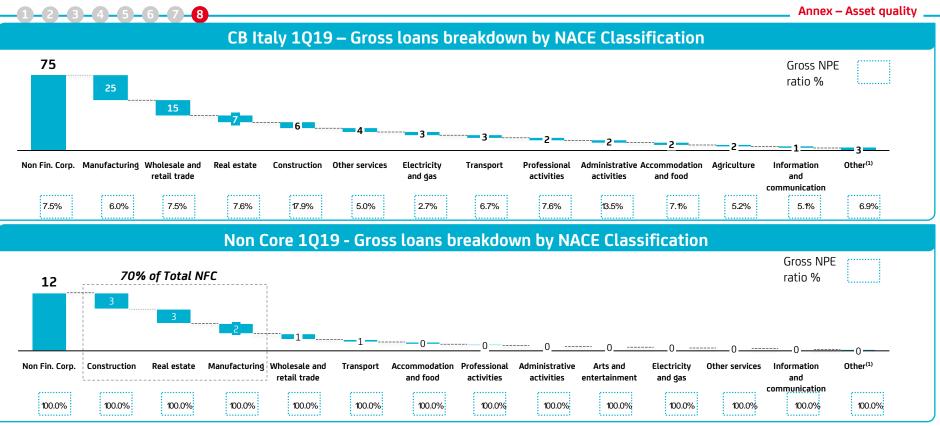


# Asset quality – 2Q19 Group EL for the stock at 37bps with new business at 35bps



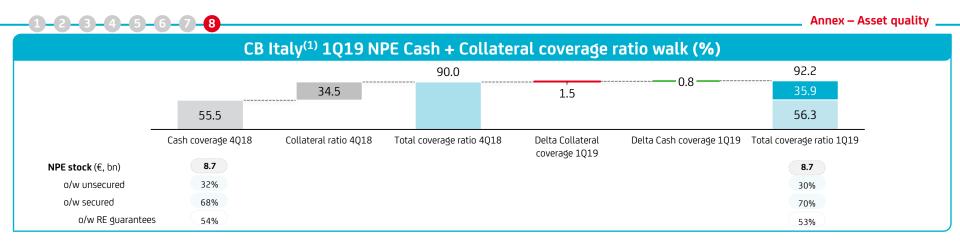
(1) Data have been calculated with an adjusted methodology that reflected updated LGD on Mortgage portfolio.

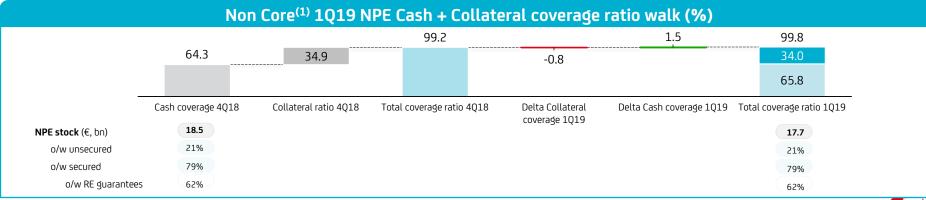
## Asset quality – CB Italy and Non Core gross loans and NPE ratio by Industries



60 (1) Other includes other NACE code.Source: Managerial data.

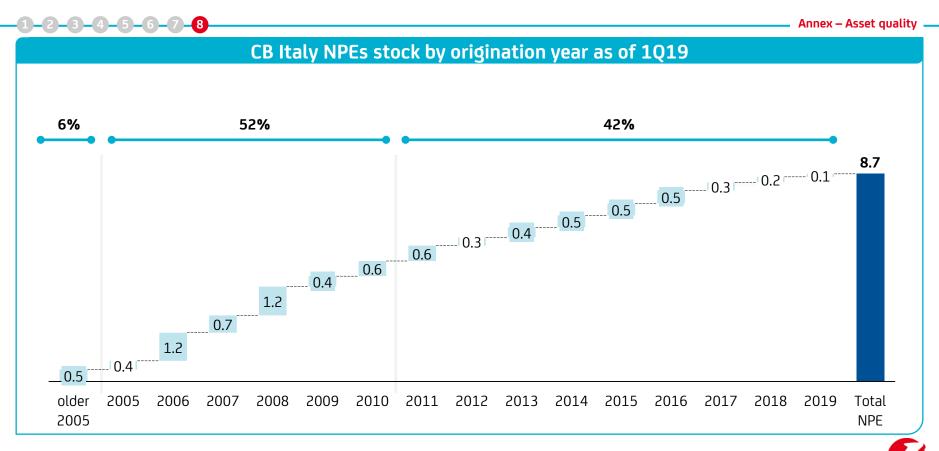
#### Asset quality – CB Italy and Non Core collateralisation level



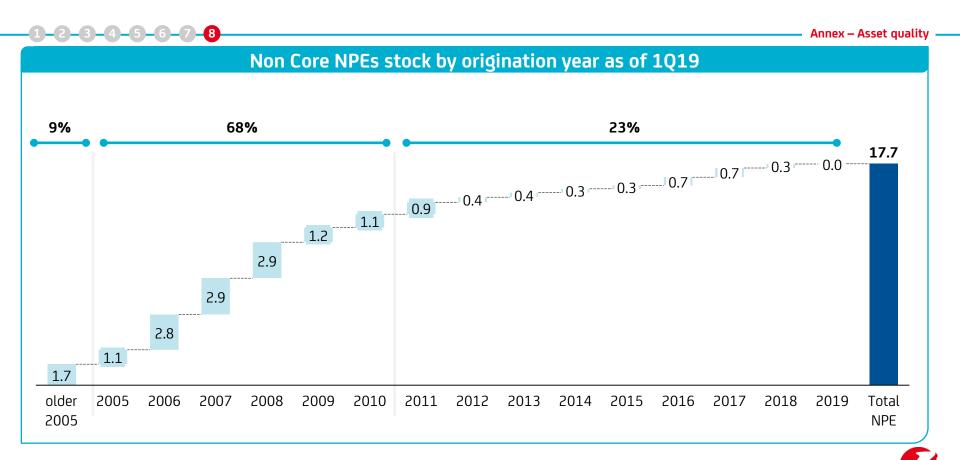


(1) FINO Portfolio not included; Collateral ratio calculated with EBA methodology i.e. Collateral value capped at net loan level / Gross Loan.

#### Asset quality – CB Italy gross NPEs breakdown by origination date



#### Asset quality – Non Core gross NPEs breakdown by origination date





#### Line adjustments from Fineco sale and Accounting changes (1/2)

Accounting change	Description	Impact	Net effect
Fineco sale	P&L lines excluded line-by-line and moved into "discontinued	P&L lines	•
	operations"	Disc. op.	
	Aiming at a better presentation of Trading activity results:	Dividends	•
	<ul> <li>dividends and similar revenues on FVtPL portfolio moved from Dividends to Trading Profits</li> </ul>	Trading Profit <sup>(1)</sup>	1
	<ul> <li>gain/losses on Gold &amp; Precious moved from Balance to</li> </ul>	Balance <sup>(1)</sup>	+
Line shifts through	Trading Profit and POI	POI <sup>(1)</sup>	
P&L (Revenues, Opex,	Shifts between Revenues (mainly fees), Opex and Income		0
POI and Income Tax)	Tax, due to:	Fees	•
	<ul> <li>cost of payments and cards service from Opex to Fees</li> <li>cost of NPL management and recovery from Fees and</li> </ul>	Balance	<b></b>
	Balance to Opex	Орех	1
	<ul> <li>costs of Financial Transaction Tax between Fees and Opex. Local taxes from OAE to Income Taxes</li> </ul>	Income Tax	+

#### Line adjustments from Fineco sale and Accounting changes (2/2)

		FY18			1Q19	
P&L, bn	Previous	Delta	Restated	Previous	Delta	Restated
Revenues	19.7	-0.7	19.0	5.0	-0.2	4.8
/w NII	10.8	-0.3	10.6	2.6	-0.1	2.6
/w Dividends	0.7	-0.1	0.7	0.2	-0.0	0.2
/w Fees	6.8	-0.4	6.3	1.7	-0.1	1.5
/w Trading	1.2	0.0	1.3	0.4	-0.0	0.4
/w Balance	0.1	-0.0	0.1	0.0	0.0	0.0
Орех	-10.7	0.3	-10.3	-2.6	0.1	-2.5
POI	-0.5	-0.0	-0.5	0.4	-0.0	0.4
Income Tax	0.5	0.1	0.6	-0.6	0.0	-0.6
Disc. Op.	0.0	0.3	0.3	0.0	0.1	0.1
Net Profit	3.9	0.0	3.9	1.4	0.0	1.4

# Glossary



# Glossary<sup>(1)</sup> (1/6)

		Glossa
Adjusted Net Profit	Refers to Group, Group Core and divisions. Stated net profit adjusted for non-recurring items of relevance at Group level	
AT1	Additional Tier 1 Capital	
AuC	Assets under Custody	
AuM	Assets under Management (including Asset under Advisory)	
<b>Bad loans</b>	Exposures to borrowers in a state of insolvency or in an essentially similar situation, regardless of any loss forecasts made by the bank	
Branches	Number of branches consistent with CMD 2016 perimeter, i.e. retail only. Excluded are minor premises, corporate and private banking (Yapi at 100%)	
ВТР	This refers to the whole Italian sovereign bond portfolio (BTPs, BOTs, et al)	
C/I	Cost/Income ratio	
СВ	Commercial Banking	
CC	Corporate Centre	

# Glossary (2/6)

	Glo
CEE	Central Eastern Europe includes: Czech Republic, Slovakia, Hungary, Slovenia, Croatia, Bosnia and Herzegovina, Serbia, Russia, Romania, Bulgaria, Turkey (at equity). Baltics only for Leasing
CET1 ratio	Common Equity Tier 1 ratio fully loaded throughout the document unless otherwise stated
CMD	Capital Markets Day – CMD perimeter as announced at CMD on 13 December 2016: variations related to disposals of Immo Holding, Ukraine, 30% Fineco, Pekao and Pioneer
Collateral coverage ratio	Calculated as per EBA methodology, with collateral value capped at net loan level
Commercial Revenues	Sum of net interest and fees
CoR	Cost of Risk calculated as LLPs of the period annualised divided by the average net customer loans volume
Core RoTE	Group RoTE excluding Non Core (Group Core Annualised Net Profit divided by Average Tangible Equity netted of Non Core Allocated Capital)
Coverage ratio	Stock of LLPs on NPEs divided by Gross NPEs
Cure rate	Back to performing (annualised) divided by the stock of NPEs at the beginning of the period
Customer loan rates	Real interest on loans divided by the daily average volume of commercial net loans (assuming 365 days convention, adjusted for 365 days convention where analytically available)
Days effect	Effect related to quarters having different numbers of days

# Glossary (3/6)

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# Glossary (4/6)

	Glo
1H/1H	Current half year vs same period previous year
Investment Grade (IG)	A bond that is assigned a rating in the top four categories by commercial credit rating companies (e.g. Baa3/ BBB- or higher)
9M/9M	Current nine months vs same period previous year
Migration rate	Representing the percentage of UTPs that turn into bad loans
MREL	Minimum Requirement for own funds and Eligible Liabilities
NACE	Statistical classification of economic activities in the European Community (Eurostat)
Net Inflows	Inflows (from gross performing loans to gross impaired loans) minus outflows (collections and flows from gross impaired loans back to gross performing loans)
Net Outflows	Outflows (collections and flows from gross impaired loans back to gross performing loans) minus inflows (from gross performing loans to gross impaired loans)
NFC	Non Financial Corporates
Non Core	In 2013, UniCredit ring-fenced the so-called "Non-Core" portfolio in Italy with a target to reduce clients exposure considered as not strategic; selected assets in Italy to be managed with a risk mitigation approach
Non HR costs	Other administrative expenses (incl. indirect costs) net of expense recoveries, plus depreciation and amortisation

# Glossary (5/6)

		Glossary
	Normalised Net Profit	Refers to divisions only. Stated net profit adjusted for non-recurring items of relevance at divisional level
	NPEs	Non-Performing Exposures (customer loans) including the following: Bad Loans ("Sofferenze"), Unlikely to Pay ("Inadempienze Probabili") and Past Due ("Esposizioni scadute e/o sconfinanti deteriorate")
	NPE ratio (UCG definition)	NPEs (customer loans) divided by total customer loans
	NPL ratio (EBA definition)	NPLs (Bad loans, Unlikely to Pay and Past Due from customer loans and loans to banks) divided by (total customer loans and loans to banks)
	OAE	Other Administrative Expenses
	OPEX	Operating Expenses
	Past Due	Problematic exposures that, at the reporting date, are more than 90 days past due on any material obligation
	POI	Profit on Investment
	Q/Q	Current quarter vs previous quarter
	Recovery rate	NPE exposure reduction (gross book value) due to recovery activity on stock of NPEs at the beginning of the period
71	RoAC	Return on Allocated Capital (annualised net profit divided by the allocated capital), Allocated Capital based on RWA equivalent figures calculated with a CET1 ratio of 12.5%, including deductions for shortfall and securitisations

# Glossary (6/6)

	GL
RoTE	Return on Tangible Equity (Annualised Net Profit divided by Average Tangible Equity)
Stated Net	Profit Refers to Group, Group Core and divisions. Profit as shown in our financial statements
SNP	Senior Non Preferred
SPE	Single Point of Entry
SRF	Single Resolution Fund
Tangible e	Shareholders' equity (including consolidated profit of the period) less intangible assets (goodwill and other intangibles), less AT1 component; dividend pay-out is accounted for on a cash basis
TFAs	Group commercial Total Financial Assets. Non-commercial elements, i.e. Group Corporate Centre, Non Core, Leasing/Factoring and Market Counterparts are excluded
Time Va	Difference between the sum of expected recoverable cash flows of NPEs and its net present value
TLAC	Total Loss-Absorbing Capacity
TRY	Turkish New Lira
UTP	Unlikely To Pay: the classification in this category is the result of the judgment of the bank about the unlikeliness, without recourse to actions such as realizing collaterals, that the obligor will pay in full (principal and / or interest) its credit obligations
W.E.	Western Europe includes Italy, Germany and Austria
Y/Y	Current quarter vs same quarter in the previous year

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Pursuant the consolidated law on financial intermediation of 24 February 1998 (article 154-bis, paragraph 2) Stefano Porro, in his capacity as manager responsible for the preparation of the Company's financial reports declares that the accounting information contained in this Presentation reflects the UniCredit Group's documented results, financial accounts and accounting records.

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