



Presentation to Investors & Analysts | 2 August 2018

## Results for H1 2018

This presentation may contain projections concerning Amundi's financial situation and results. The figures given do not constitute a "forecast" as defined in Article 2.10 of Commission Regulation (EC) No. 809/2004 of 29 April 2004.

This information is based on scenarios that employ a number of economic assumptions in a given competitive and regulatory context. As such, the projections and results indicated may not necessarily come to pass due to unforeseeable circumstances. The reader should take all of these uncertainties and risks into consideration before forming their own opinion.

The figures presented for the three-month and six-month periods ending 30 June 2018 were prepared in accordance with IFRS guidelines as adopted by the European Union and applicable as of this date. The figures presented were prepared in accordance with IAS 34 ("Interim Financial Reporting"). Limited review procedures are underway for the condensed interim financial statements.

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1- Combined assets under management and inflows include assets under advisory and assets sold and take into account 100% of the Asian JVs' inflows and assets under management. For Wafa in Morocco, assets are reported on a proportional consolidation basis. 2- After costs associated with the integration of Pioneer and amortisation of the UniCredit, SG and Bawag distribution contracts. 3- Adjusted data: excluding amortisation of the distribution contracts and excluding costs associated with the integration of Pioneer. 4- Change on a comparable basis from H1 2017 (six months Amundi + Pioneer). 5- Excluding treasury products. See slides 34-35 for definitions and methodology.





## H1 2018 Highlights



### Results and business activity up sharply and ahead of roadmap

H1 2018 Highlights	<ul> <li>A high level of profitability due to:         <ul> <li>Continued growth momentum</li> <li>Improved operational efficiency</li> </ul> </li> <li>Successful integration of Pioneer</li> </ul>
Results	<ul> <li>Sharp improvement in results:</li> <li>In H1 2018 <ul> <li>Accounting net income<sup>2</sup> of €454m (up 58% vs. H1 2017) and EPS up 44% vs. H1 2017</li> <li>Adjusted net income<sup>3</sup> of €492m (up 13.6% vs. H1 2017<sup>4</sup>)</li> <li>Net asset management revenue up 4.8% vs. H1 2017<sup>4</sup></li> <li>A cost/income ratio<sup>3</sup> of 50.5%, an improvement of 2.4 pts relative to H1 2017<sup>4</sup></li> </ul> </li> <li>In Q2 2018, accounting net income<sup>2</sup> of €234m (up 61.6% vs. Q2 2017) and adjusted net income<sup>3</sup> of €252m, up 12.2% vs. Q2 2017<sup>4</sup></li> </ul>
Business activity	<ul> <li>Strong net inflows<sup>1</sup>, driven mainly by MLT assets<sup>5</sup> and Retail         <ul> <li>In H1 2018, net inflows of +€42.4bn (vs. €26.3bn in H1 2017<sup>4</sup>) of which +€36.5bn in MLT assets (vs. +€11.1bn in H1 2017<sup>4</sup>)</li> <li>In Q2 2018, net inflows of +€2.6bn (vs€2.9bn in Q2 2017<sup>4</sup>) of which +€8.4bn in MLT assets (vs. +€2.9bn in Q2 2017<sup>4</sup>)</li> </ul> </li> <li>Inflows still driven by the International segment</li> <li>Assets under Management of €1,466bn<sup>1</sup> at 30 June 2018 (up 7.5% vs. 30 June 2017<sup>4</sup>)</li> </ul>

1- Combined assets under management and inflows include assets under advisory and assets sold and take into account 100% of the Asian JVs' inflows and assets under management. For Wafa in Morocco, assets are reported on a proportional consolidation basis

2- After integration costs and amortisation of distribution contracts

3- Adjusted data: excluding amortisation of the distribution contracts and excluding costs associated with the integration of Pioneer

4- Change or inflows/outflows on a comparable basis (Amundi + Pioneer)

5- Excluding treasury products

See slides 34-35 for definitions and methodology



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## **Business activity**



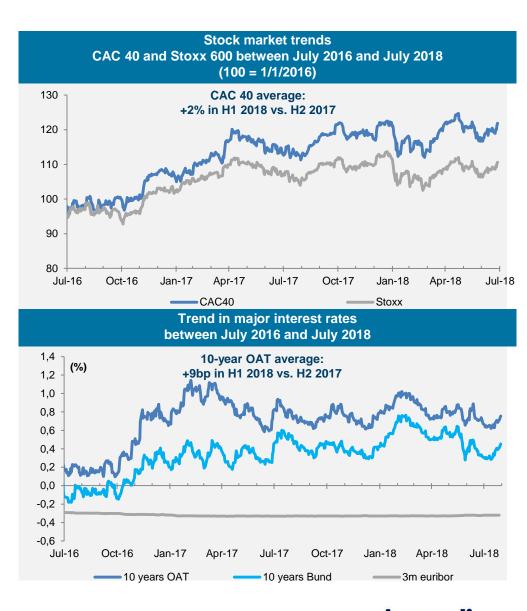
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## Market environment in H1 2018

• Equity markets virtually unchanged relative to H2 2017

Long-term rates still low

• Higher volatility leading to heightened risk aversion in Q2 2018



#### Source: Reuters

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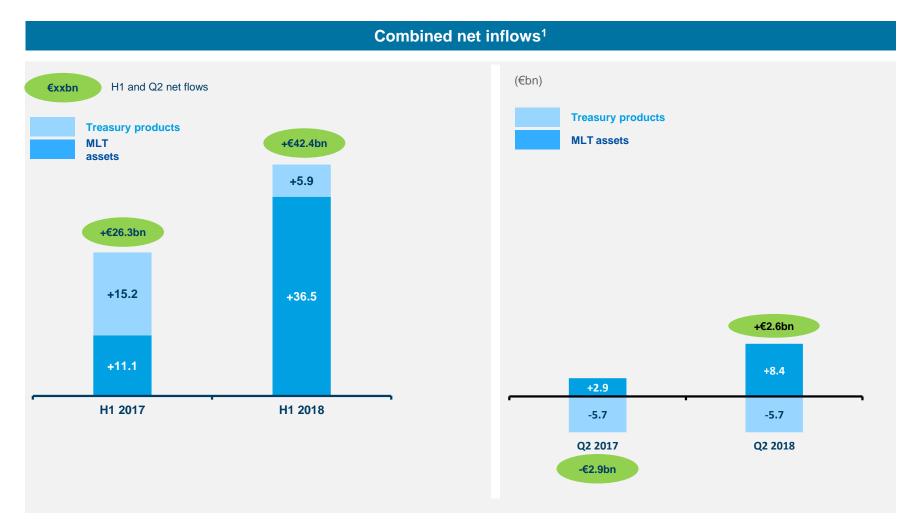
## Assets under Management of €1,466bn in H1 2018, up 7.5% vs. H1 2017

Amundi + Pioneer – in €bn H1 2018: +1.8% Total net inflows +€42.4bn +1.0% +7.5% vs. +1.8% +39.8 H1 2017 Market & FX effect -€2.1bn +11.4 + 2.6 +2.7% +12.7 +13.1-13.5 +5.3-0.7% +31.2-2.9 -6.2 AuM 1,452 1,426 1,466 1,364 Net inflows 1.373 1,400 Market and foreign exchange effect Net infores & FX effect Net inflows Ft effect Net inflows FX effect Net intows FX effect and Netintons FX effect 31103/2018 31103/2017 3010912017 3111222017 3010612018 3010612017 Q3 2017 Q4 2017 Q1 2018 Q2 2017 Q2 2018 Note: Combined assets under management and inflows include assets under advisory and assets sold and take into account 100% of the Asian JVs' inflows and assets under management. For Wafa in Morocco, assets are reported on a proportional consolidation basis Amundi

Change in AuM for the quarter / previous quarter

+XX%

## Sharp increase in inflows driven by MLT assets



1- Combined inflows: (6 months Amundi + Pioneer) in H1 2017 and H1 2018 and (3 months Amundi + Pioneer) in Q2 2017 and Q2 2018, including assets under advisory and assets sold and taking into account 100% of the Asian JVs' inflows and assets under management. For Wafa in Morocco, assets are reported on a proportional consolidation basis



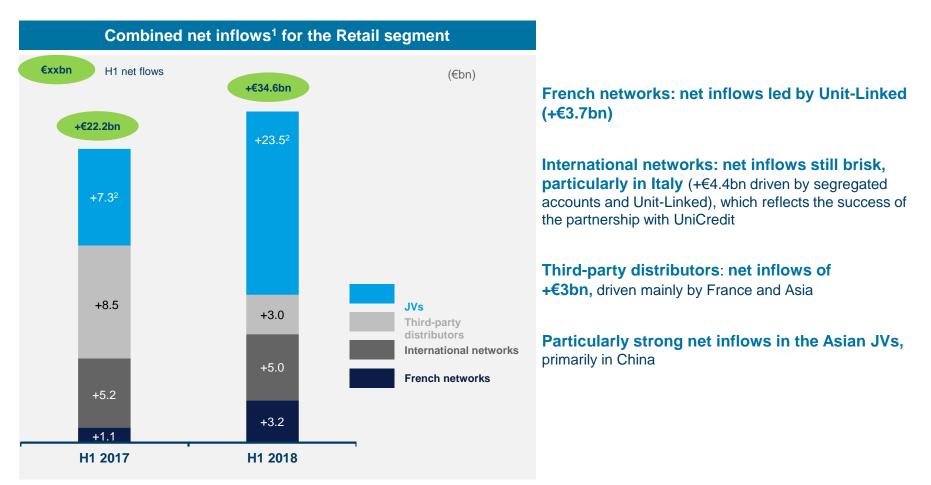
## Strong net inflows, driven primarily by Retail



1- Combined inflows: (6 months Amundi + Pioneer) in H1 2017 and H1 2018 and (3 months Amundi + Pioneer) in Q2 2017 and Q2 2018, including assets under advisory and assets sold and taking into account 100% of the Asian JVs' inflows and assets under management. For Wafa in Morocco, assets are reported on a proportional consolidation basis. 2- Including funds of funds.



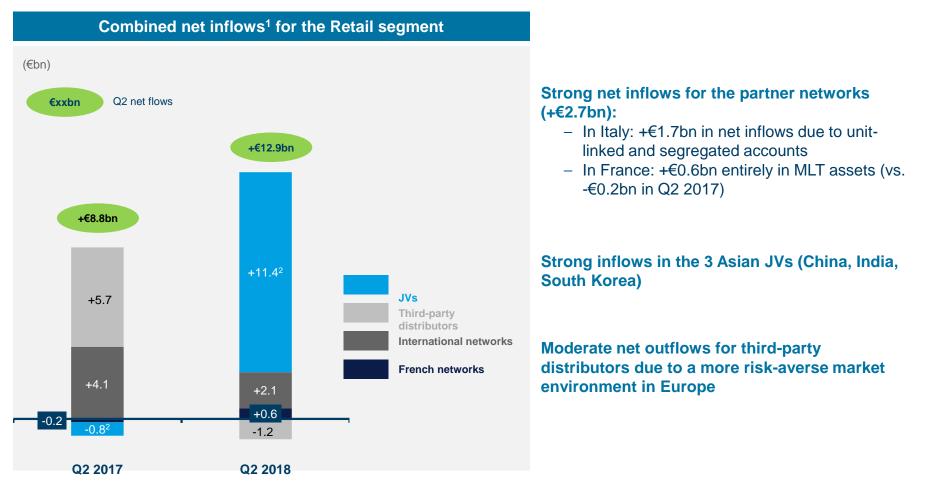
### Retail in H1 2018: strong net inflows driven by all distribution channels



1- Combined inflows: 6 months Amundi + Pioneer in H1 2017 and H1 2018, including assets under advisory and assets sold and taking into account 100% of the Asian JVs' inflows and assets under management. For Wafa in Morocco, assets are reported on a proportional consolidation basis. 2- Of which +€7.7bn in treasury products in H1 2018 and -€0.8bn in H1 2017



# Retail in Q2 2018: solid net inflows due to strong momentum in the partner networks and the Asian JVs



1- Combined inflows: 3 months Amundi and Pioneer in Q2 2017 and Q2 2018, including assets under advisory and assets sold and taking into account 100% of the Asian JVs' inflows and assets under management. For Wafa in Morocco, assets are reported on a proportional consolidation basis. 2- Of which +€7.4bn in treasury products in Q2 2018 and +€4bn in Q2 2017



## Institutionals & Corporates: strong business activity despite seasonality in treasury products in Q2

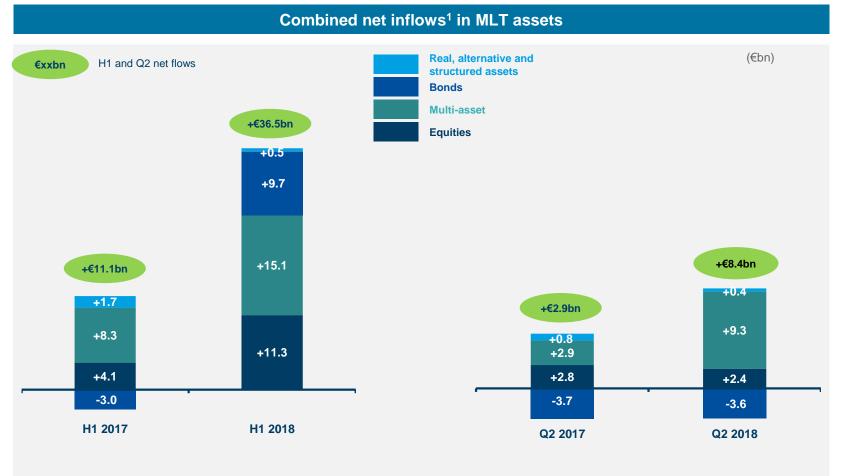


1- Combined inflows: (6 months Amundi + Pioneer) in H1 2017 and H1 2018 and (3 months Amundi + Pioneer) in Q2 2017 and Q2 2018, including assets under advisory and assets sold and taking into account 100% of the Asian JVs' inflows and assets under management. For Wafa in Morocco, assets are reported on a proportional consolidation basis. 2- Including funds of funds.

\* Of which -€1.7bn in H1 2018 and -€3bn in Q2 2018 in treasury product outflows for CA and SG insurers



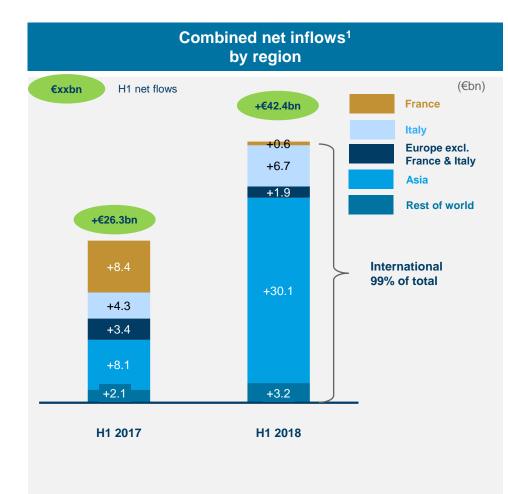
# Net inflows in MLT assets driven by all areas of investment expertise in H1 2018



1- Combined inflows: (6 months Amundi + Pioneer) in H1 2017 and H1 2018 and (3 months Amundi + Pioneer) in Q2 2017 and Q2 2018, including assets under advisory and assets sold and taking into account 100% of the Asian JVs' inflows and assets under management. For Wafa in Morocco, assets are reported on a proportional consolidation basis



### Net inflows still driven by the International segment



Very strong net inflows in Asia, in the JVs (particularly in China) as well as in Japan, Hong Kong and Taiwan

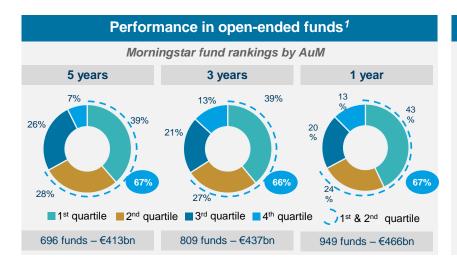
An increase in inflows in Italy

In France, excellent business activity in MLT assets (Retail and Employee Savings), offset by treasury product outflows

1- Combined AuM and inflows: six-month figures for Amundi and Pioneer in H1 2017 and H1 2018, including assets under advisory and assets sold and taking into account 100% of assets under management and inflows on the Asian JVs. For Wafa in Morocco, assets are reported on a proportional consolidation basis



## Resilient performances



#### Consultants<sup>2</sup>: high percentage of "buy" ratings

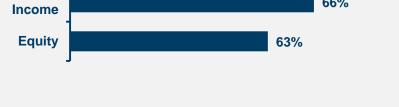


#### Recognised expertise

- ETF, index linked and smart beta products:
- ETF/Passive manager of the year (Global Investor Awards 2018)
- Bonds
- Best USD hedged bond fund over 10 years Amundi Bonds Global Aggregate (2018 Thomson Reuters LipperFund Awards)
- Asia
  - Best fund range (Citywire Asia 2018 Awards)
- Crédit Agricole Network
  - "Trophée d'Or" for best range of International Bond funds over three years (*Trophée du revenu 2018*)



High percentage of returns > benchmark



1- Source: Morningstar Direct, open-ended funds and ETFs, global scope, excluding feeder funds, June 2018. 2 - Global consultants: Aon, Cambridge, Mercer, Russel, Willis Towers Watson, Bfinance, July 2018 rating. 3- Five-year performance before fees for benchmarked funds according to the GIPS audited scope (€98bn for equities and €94bn for fixed income and credit) at 30 June 2018.



## **Continued success for our new growth engines**

Portfolio management expertise <sup>2</sup>	<ul> <li>Passive management and smart beta: market share gains         <ul> <li>AuM up 21% over 12 months to €97bn at 30 June 2018</li> <li>ETFs : net inflows in H1 2018 at +€2.9bn (ranked #3 in net flows within European ETF providers<sup>1</sup>), bringing AuM to €40.5bn at 30 June 2018 (ranked #5 in AuM within European ETF providers<sup>1</sup>)</li> </ul> </li> <li>Development of real assets         <ul> <li>Real estate: net inflows still brisk at +€1.3bn in H1 2018, bringing AuM to €29bn at 30 June 2018</li> <li>Private debt: net inflows of +€1.1bn in H1 2018, bringing AuM to €6.8bn at 30 June 2018</li> </ul> </li> </ul>
Amundi Services	<ul> <li>Growth in services on behalf of third parties</li> <li>21 clients at end-June 2018, across all offerings</li> <li>In H1 2018, two contracts signed with two Italian clients:         <ul> <li>fund hosting services in Luxembourg,</li> <li>implementation of a comprehensive asset management solution (PMS, RTO, risks, reporting) for Fineco (following the insourcing in Ireland of its asset management in July).</li> </ul> </li> </ul>

1- In H1 2018; source: DB ETF Monthly Review & Outlook, end June 2018; 2- AuM and net flows excluding JVs

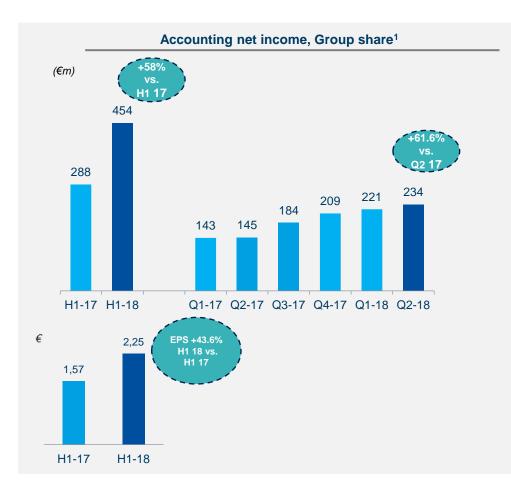


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## Results



# Accounting net income in H1 2018 up 58% thanks to the acquisition of Pioneer and strong business momentum



## Accounting net income up sharply due to:

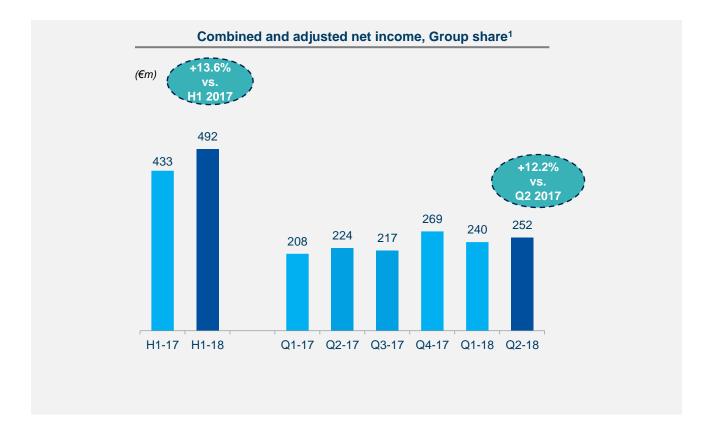
- the impacts of the integration of Pioneer with a favourable phasing of synergies
- good cost control
- business momentum

44% growth in accounting EPS since the acquisition of Pioneer (compared with a stated accretion target of +30%)

1- After amortisation of distribution contracts and after integration costs; published data in H1 2017 (6 months Amundi), Amundi + Pioneer quarterly combined data as from Q3 2017 and combined data (Amundi + Pioneer) in H1 2018



# Adjusted net income in H1 2018 up 14% compared with the stated target of +7%<sup>2</sup> per year



1 - Adjusted data reflect the company's economic performance and are used to compare net income in H1 2018 on a comparable basis to H1 2017; Excluding amortisation of distribution contracts and excluding integration costs; combined data: quarterly (3 months Amundi + Pioneer) and half-yearly (6 months Amundi + Pioneer). 2 - Annual growth rate calculated based on adjusted and combined net income in 2017 excluding the non-recurring level of financial income in 2017



### Net asset management revenue up 5% vs. H1 2017

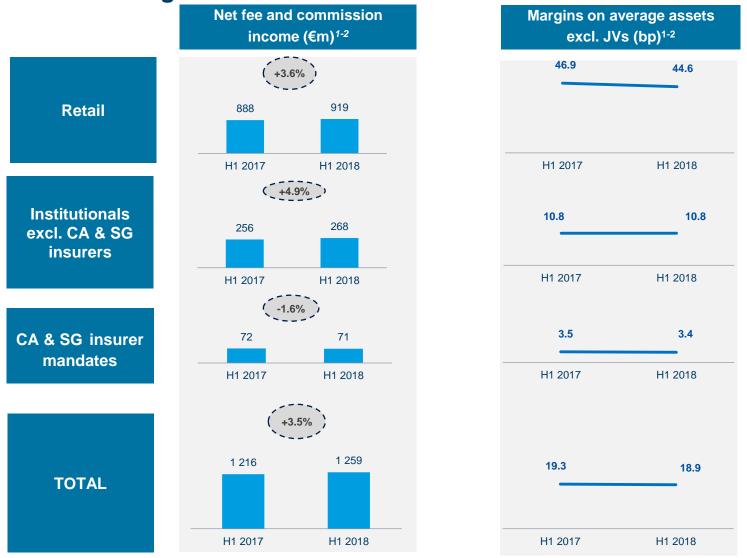
(in €m)	H1 2018	H1 2017	Change (%)
Adjusted net revenue <sup>1,2</sup>	1,340	1,340	=
Net asset management revenue	1,347	1,285	+4.8%
o/w net management fees	1,259	1,216	+3.5%
o/w performance fees <sup>3</sup>	88	69	+26.8%
Net financial income and other net income	-6	55	NS
Average assets under management, excl. JVs (€bn)⁴	1,329	1,263	+5.2%

Financial income in H1 2017 of €55m included a significant amount of capital gains on disposals in view of the Pioneer acquisition.

1- Combined data in H1 2018 and H1 2017: 6 months Amundi + Pioneer. 2- Adjusted data: excluding amortisation of distribution contracts. 3- Performance fees are recognised on the funds' anniversary date, reflecting the performance over the previous 12 months. 4- Amundi + Pioneer average combined assets under management excluding JVs in H1 2018 and H1 2017. See slides 34-35 for definitions and methodology.



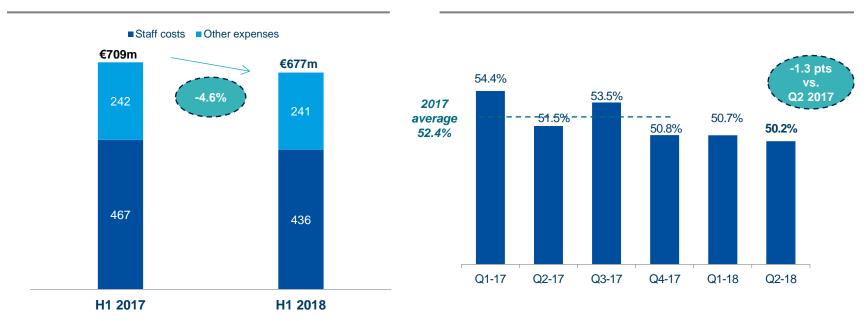
### **Resilient margins**



1- Excluding performance fees; 2- Combined data in H1 2017 and 2018 (6 months Amundi + 6 months Pioneer)



### A cost/income ratio of 50.5%, an improvement of 2.4 points over H1 2017



#### Combined and adjusted cost/income ratio<sup>2</sup>

#### Operating expenses of €677m, down by 4.6% compared to H1 2017

- Due to the rapid implementation of Pioneer-related cost synergies
- And despite the extra external research costs related to MiFID

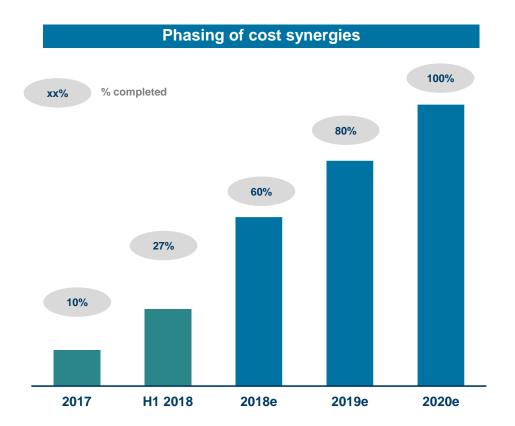
Combined and adjusted operating expenses<sup>1</sup>

1- Excluding Pioneer-related integration costs; combined data: 6 months Amundi + Pioneer. 2- Excluding Pioneer-related integration costs and excluding amortisation of distribution contracts; quarterly combined data (3 months Amundi + Pioneer)



## Pioneer: good progress made on the integration plan

- Approximately 70% of workforce reductions completed at end-June 2018
- The entire operational integration process is well underway:
  - Information system migrations finalised in almost all European countries (United Kingdom, Ireland, Germany), completed in Asia (Singapore) and scheduled for H1 2019 in the United States
  - Legal mergers of the entities and physical merger of the teams completed in most countries
  - Investment processes harmonised in the global investment platforms and mergers of fund ranges now underway





## Detailed combined income statements<sup>1</sup>: H1 and Q2 2018 and 2017

€m	H1 2018	H1 2017	Change	Q2 2018	Q2 2017	Change
Adjusted net revenue <sup>2</sup>	1,340	1,340	=	677	688	-1.5%
o/w Net management fees	1,259	1,216	+3.5%	643	618	+4.1%
o/w Performance fees	88	69	+26.8%	36	43	-16.0%
o/w Financial income and other net income $^{\rm 2}$	-6	55	NS	-2	28	NS
Adjusted operating expenses <sup>3</sup>	-677	-709	-4.6%	-340	-354	-4.0%
Adjusted gross operating income <sup>2 3</sup>	664	631	+5.2%	337	334	+1.0%
Adjusted cost/income ratio <sup>2-3</sup>	50.5%	52.9%	-2.4 pts	50.2%	51.5%	-1.3 pts
Cost of risk & Other	-10	-6	NS	-6	-2	NS
Equity-accounted entities	25	16	+62.5%	14	8	+70.3%
Adjusted income before taxes <sup>2-3</sup>	679	640	+6.1%	345	339	+1.6%
Taxes <sup>2-3</sup>	-188	-208	-9.6%	-93	-115	-19.3%
Adjusted net income, Group share <sup>2-3</sup>	492	433	+13.6%	252	224	+12.2%
Amortisation of distribution contracts after tax	-25	-6	NS	-12	-3	NS
Pioneer integration costs after tax	-12	-21	NS	-6	-17	NS
Net income, Group share	454	406	+11.8%	234	204	+14.3%

1- Combined data in H1 2018 and H1 2017: 6 months Amundi + 6 months Pioneer; Q2 2018 and Q2 2017: 3 months Amundi + 3 months Pioneer

2- Excluding amortisation of distribution contracts

3- Excluding costs associated with the integration of Pioneer.

See slides 34 and 35 for definition and methodology.



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## Conclusion



## Conclusion

- 1. In H1 2018, Amundi is ahead of its roadmap for both activity and profitability
- 2. The Pioneer integration is successful
- 3. The Group's excellent results in the first half of the year, in a less favourable environment, confirm the strength of its business model, which relies on the diversification of its business lines (client segments, investment expertise and regions)
- 4. Amundi has significant growth potential based on its reinforced expertise and its powerful international footprint.

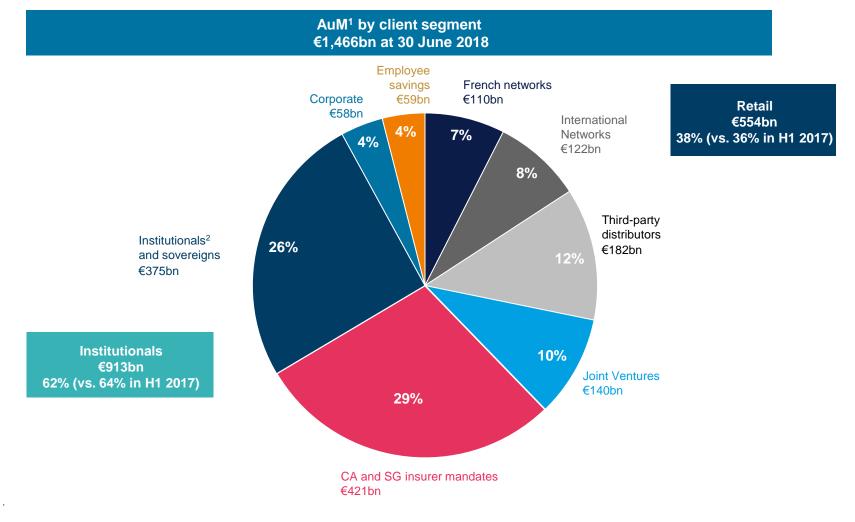


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## Appendices



## Breakdown of AuM by client segment

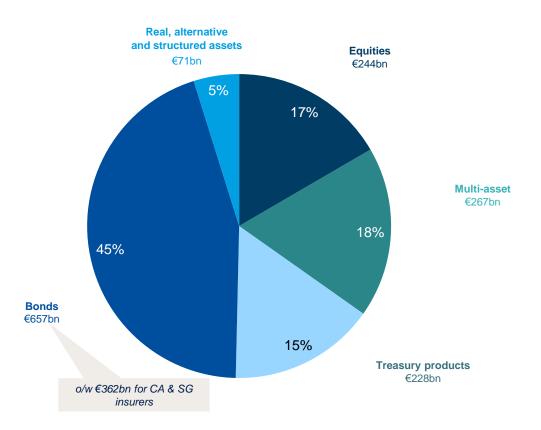


1- Assets under management include assets under advisory and assets sold and take into account 100% of assets under management and inflows on the Asian JVs. For Wafa in Morocco, assets are reported on a proportional consolidation basis. 2- Including funds of funds



## Breakdown of AuM by asset class

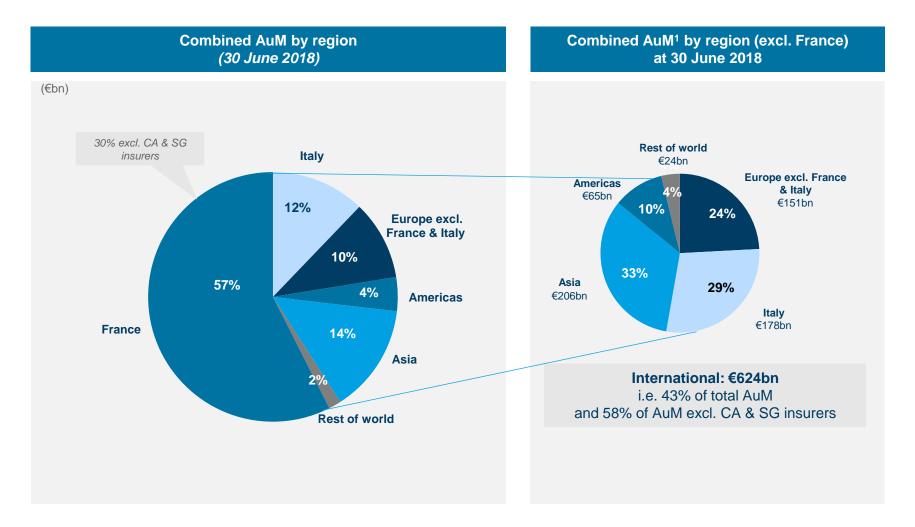
AuM<sup>1</sup> by asset class €1,466bn at 30 June 2018



1- Assets under management include assets under advisory and assets sold and take into account 100% of assets under management and inflows on the Asian JVs. For Wafa in Morocco, assets are reported on a proportional consolidation basis.



## Breakdown of AuM by region



1- Assets under management include assets under advisory and assets sold and take into account 100% of assets under management and inflows on the Asian JVs. For Wafa in Morocco, assets are reported on a proportional consolidation basis.



## **Combined AuM and inflows by client segment**

#### Combined AuM<sup>1</sup> at 30 June 2018 and 2017 H1 and Q2 combined net inflows<sup>1</sup> by client segment, 2018 and 2017

(€bn)	AuM 30/06/18	AuM 30/06/17	% chg. vs. 30/06/17	Inflows Q2 2018	Inflows Q1 2018	Inflows Q2 2017	Inflows H1 2018	Inflows H1 2017
French networks <sup>2</sup>	110	103	+6.5%	+0.6	+2.6	-0.2	+3.2	+1.1
International networks	122	113	+8.0%	+2.1	+2.9	+4.1	+5.0	+5.2
JVs	140	105	+33.1%	+11.4	+12.1	-0.8	+23.5	+7.3
Third-party distributors	182	169	+7.4%	-1.2	+4.1	+5.7	+3.0	+8.5
Retail	554	490	+12.9%	+12.9	+21.7	+8.8	+34.6	+22.2
Institutionals <sup>3</sup> and sovereigns	375	344	+8.8%	+6.1	+14.4	-2.9	+20.5	+4.8
Corporates	58	60	-2.0%	-15.5	+2.2	-12.6	-13.2	-5.1
Employee Savings	59	55	+6.3%	+2.6	-0.1	+2.2	+2.5	+1.7
CA & SG insurers	421	414	+1.6%	-3.6	+1.5	+1.6	-2.0	+2.7
Institutionals	913	874	+4.5%	-10.3	+18.1	-11.7	+7.8	+4.1
TOTAL	1,466	1,364	+7.5%	+2.6	+39.8	-2.9	+42.4	+26.3

1- Combined AuM and inflows: (6 months Amundi + Pioneer) in H1 2017 and H1 2018 and (3 months Amundi + Pioneer) in Q2 2017, Q1 2018 and Q2 2018, including assets under advisory and assets sold and taking into account 100% of the Asian JVs' inflows and assets under management. For Wafa in Morocco, assets are reported on a proportional consolidation basis

2- French networks: net inflows on medium/long-term assets +€2.2bn in H1 2018, and +€0.6bn in Q2 2018

3- Including funds of funds



## Combined AuM and inflows by asset class and region

Combined AuM <sup>1</sup> at 30 June 2018 and 2017 H1 and Q2 combined net inflows <sup>1</sup> by asset class, 2018 and 2017								
(€bn)	AuM 30/06/18	AuM <sup>o</sup> 30/06/17	% chg. vs. 30/06/17	Inflows Q2 2018	Inflows Q1 2018	Inflows Q2 2017	Inflows H1 2018	Inflows H1 2017
Equities	244	213	+14.1%	+2.4	+8.9	+2.8	+11.3	+4.1
Multi asset	267	242	+10.2%	+9.3	+5.8	+2.9	+15.1	+8.3
Bonds Real, alternative and	657	638	+3.0%	-3.6	+13.3	-3.7	+9.7	-3.0
structured assets	71	67	+5.7%	+0.4	+0.1	+0.8	+0.5	+1.7
MLT ASSETS	1,238	1,160	+6.7%	+8.4	+28.1	+2.9	+36.5	+11.1
Treasury products	228	204	+12.2%	-5.7	+11.7	-5.7	+5.9	+15.2
TOTAL	1,466	1,364	+7.5%	+2.6	+39.8	-2.9	+42.4	+26.3

#### Combined AuM<sup>1</sup> at 30 June 2018 and 2017

H1 and Q2 combined net inflows<sup>1</sup> by region, 2018 and 2017

(€bn)	AuM 30/06/18	AuM 9 30/06/17	% chg. vs. 30/06/17	Inflows Q2 2018	Inflows Q1 2018	Inflows Q2 2017	Inflows H1 2018	Inflows H1 2017
France	843 <sup>2</sup>	820	+2.8%	-13.7	+14.3	-11.4	+0.6	+8.4
Italy	178	167	+7.0%	+2.5	+4.1	+3.6	+6.7	+4.3
Europe excl. France and Italy	151	137	+10.1%	-0.6	+2.5	+4.2	+1.9	+3.4
Asia	206	159	+30.2%	+15.3	+14.8	-0.3	+30.1	+8.1
Rest of world	88	82	+7.6%	-0.8	+4.0	+1.0	+3.2	+2.1
TOTAL	1,466	1,364	+7.5%	+2.6	+39.8	-2.9	+42.4	+26.3
TOTAL excl. FRANCE	624	544	+14.6%	+16.4	+25.4	+8.5	+41.8	+17.9

1- Combined AuM and inflows: (6 months Amundi + Pioneer) in H1 2017 and H1 2018 and (3 months Amundi + Pioneer) in Q2 2017, Q1 2018 and Q2 2018, including assets under advisory and assets sold and taking into account 100% of the Asian JVs' inflows and assets under management. For Wafa in Morocco, assets are reported on a proportional consolidation basis. 2- Of which €406bn for CA and SG insurers



## Definitions and methodology (1/2)

#### 1. Income statement

#### Accounting data

• In H1 2018, the data corresponds to six months of activity for Amundi and six months of Pioneer's activity. This H1 2018 is compared with an H1 2017 that included only six months for Amundi.

#### Adjusted data

#### To present an income statement that is closer to the economic reality, the following adjustments have been made:

- In H1 2018: restatement of Pioneer-related integration costs and amortisation of distribution contracts (deducted from net revenues) with SG, BAWAG and UniCredit.
- In H1 2017: restatement of Pioneer-related integration costs and amortisation of distribution contracts (deducted from net revenues) with SG and BAWAG only (as the contract with UniCredit did not start until Q3 2017).

#### Combined data

• The combined data are different from the pro forma data (as presented in the 2017 Registration Document), which included restatements for the financing assumptions for the acquisition of Pioneer: additional financing costs, reduced financial income.

#### Note on combined and accounting data

#### Costs associated with the integration of Pioneer:

- H1 2018: €18m before tax and €12m after tax
- H1 2017: €32m before tax and €21m after tax

#### Amortisation of distribution contracts:

- H1 2018: €36m before tax and €25m after tax
- H1 2017: €8m before tax and €6m after tax

#### 2. Amortisation of distribution contracts with UniCredit

When Pioneer was acquired, 10-year distribution contracts were entered into with UniCredit networks in Italy, Germany, Austria, and the Czech Republic; the gross valuation (at the acquisition date) of these contracts came to €546m (posted to the balance sheet under Intangible Assets). At the same time, a Deferred Tax Liability of €161m was recognised. Thus the net amount is €385m which is amortised using the straight-line method over 10 years, as from 1 July 2017.

In the Group's income statement, the net tax impact of this amortisation is €38m over a full year (or €55m before tax), posted under "Other revenues," and is added to existing amortisations of the SG and Bawag distribution contracts of €11m after tax over a full year (or €17m before tax).

## **Definitions and methodology (2/2)**

3. Alternative Performance Indicators

= accounting data = adjusted data

H1 2017 combined = 6 months Amundi + 6 months Pioneer Q2 2017 combined = 3 months Amundi + 3 months Pioneer	H1 2018	H1 2017	H1 2017	Q2 2018	Q2 2017	Q2 2017
€m	Actual	Combined	Reported	Actual	Combined	Reported
Net revenues (a)	1,304	1,331	910	660	684	478
+ Amortisation of distribution contracts before tax	36	8	8	 18	4	4
Adjusted net revenues (b)	1,340	1,340	918	677	688	482
Operating expenses (c)	-694	-741	-486	-349	-381	-258
+ Pioneer integration costs before tax	18	32	32	8	26	26
Adjusted operating expenses (d)	-677	-709	-454	-340	-354	-232
Gross operating income  (e) = (a)+(c)	610	591	424	311	303	220
Adjusted gross operating income (f)=(b)+(d)	664	631	464	337	334	250
Cost/income ratio (c)/(a)	53.2%	55.6%	53.4%	52.9%	55.7%	54.0%
Adjusted cost/income ratio (d)/(b)	50.5%	52.9%	49.4%	50.2%	51.5%	<b>48.</b> 1%
Cost of risk & Other (g)	-10	-6	-4	-6	-2	-2
Equity-accounted entities (h)	25	16	16	14	8	8
Income before tax (i) = (e)+(g) +(h)	626	600	435	319	309	226
Adjusted income before tax (j) = (f)+(g) +(h)	679	640	475	345	339	256
Taxes (k)	-172	-194	148	-85	-105	-81
Adjusted taxes (I)	-188	-208	162	-93	-115	-92
Net income, Group share  (i)+(k)	454	406	288	234	204	145
Adjusted net income, Group share (j)+(I)	492	433	314	252	224	162



## Amundi shareholding

	31 December 2017		30 June 2018		1 August 2018	
	(shares)	% interest	(shares)	% interest	(shares)	% interest
Crédit Agricole Group	141,057,399	70.0%	141,057,399	70.0%	141,057,399	70.0%
Employees	426,085	0.2%	428,122	0.2%	621,172	0.3%
Free float	59,985,943	29.8%	59,871,995	29.7%	59,874,237	29.7%
Shares controlled by the company (liquidity programme)	41,135	0.02%	153,046	0.08%	151,546	0.08%
Number of shares at end of period	201,510,562	100.0%	201,510,562	100.0%	201,704,354	100.0%
Average number of shares for the period	192,401,181	/	201,510,562	1	1	1

- There were no changes in the share capital or in the ownership structure in H1 2018.

 On 1 August, 193,792 securities were created as a result of the capital increase reserved for employees, who now hold 0.3% of the share capital. These securities will be admitted to trading on Euronext on 6 August 2018.

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#### Calendar

Publication of 9M 2018 results:

Publication of full-year 2018 results:

26 October 2018

13 February 2019

Amundi shares
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Tickers	AMUN.PA	AMUN.FP	
Main indexes	SBF 120	FTSE4Good	MSCI

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