

ZURICH, 16 NOVEMBER 2016

INVESTOR DAY 2016

VISION 2020 | FOCUS, GROW & SCALE





LEGAL DISCLAIMER

This presentation of Leonteq AG (the "Company") serves for information purposes only and does not constitute research. This presentation and all materials, documents and information used therein or distributed in the context of this presentation do not constitute or form part of and should not be construed as, an offer (public or private) to sell or a solicitation of offers (public or private) to purchase or subscribe for shares or other securities of the Company or any of its affiliates or subsidiaries in any jurisdiction or an inducement to enter into investment activity in any jurisdiction, and may not be used for such purposes. Copies of this presentation may not be made available (directly or indirectly) to any person in relation to whom the making available of the presentation is restricted or prohibited by law or sent to countries, or distributed in or from countries, to, in or from which this is restricted or prohibited by law.

This presentation may contain specific forward-looking statements, e.g. statements including terms like "believe," "assume," "expect," "forecast," "project," "may," "could," "might," "will" or similar expressions. Such forward-looking statements are subject to known and unknown risks, uncertainties and other factors which may result in a substantial divergence between the actual results, financial situation, development or performance of the Company or any of its affiliates or subsidiaries and those explicitly or implicitly presumed in these statements. These projections and forward-looking statements reflect management's current views and estimates. These factors include, but are not limited to: (1) general market, macroeconomic, governmental and regulatory trends, (2) movements in securities markets, exchange rates and interest rates and (3) other risks and uncertainties inherent in our business. Against the background of these uncertainties, you should not rely on forward-looking statements. Neither the Company nor any of its affiliates or subsidiaries or their respective bodies, executives, employees and advisers assume any responsibility to prepare or disseminate any supplement, amendment, update or revision to any of the information, opinions or forward-looking statements contained in this presentation or to adapt them to any change in events, conditions or circumstances, except as required by applicable law or regulation.

All figures in this presentation that are part of the consolidated IFRS financial statements for the six months ended 30 June 2016 and 2015 are reviewed. By attending this presentation or by accepting any copy of the material presented, you agree to accept the terms set out above and to be bound by the foregoing limitations. Any – including only partial – reproduction of any article or picture is solely permitted based on an authorization from Leonteq AG. No responsibility is assumed in case of unsolicited delivery.

© Leonteq AG 2016. All rights reserved.



AGENDA

- Introduction
- Vision 2020
- Financials
- Summary
- Appendix



VISION 2020



KEY MESSAGESA CLEAR VISION FOR 2020





We delivered an impressive entrepreneurial growth story enabled by a leading technology platform



We faced various challenges in a difficult market environment over the last twelve months



We conducted in-depth review, simplified our operating model and defined a focused strategy to further scale our business



We have strengthen our management team and assigned clear accountabilities until 2020



PROVEN BUSINESS MODEL GENERATED MORE THAN 1 BILLION REVENUES SINCE INCEPTION

Founded in 2007, we today employ one of the largest and most experienced teams of structured investment products experts and operate in 10 locations across EMEA and APAC

Unique products & service offering

- Leading expertise and technology for structured investment products and unit-linked insurance policies
- Unique capabilities and technology to manufacture structured investment products for partners and ourselves
- Fully integrated services from front to back

International client and partner network

- Clients: ~900 financial intermediaries and financial institutions
- Partners: seven top tier banks and one insurance company

Locations

- Switzerland: Geneva and Zurich
- EMEA: Amsterdam, Frankfurt, Guernsey, London, Monaco and Paris
- APAC: Hong Kong and Singapore



THE LEADING TECHNOLOGY PLATFORM BUILT FROM SCRATCH WITHOUT LEGACY ISSUES

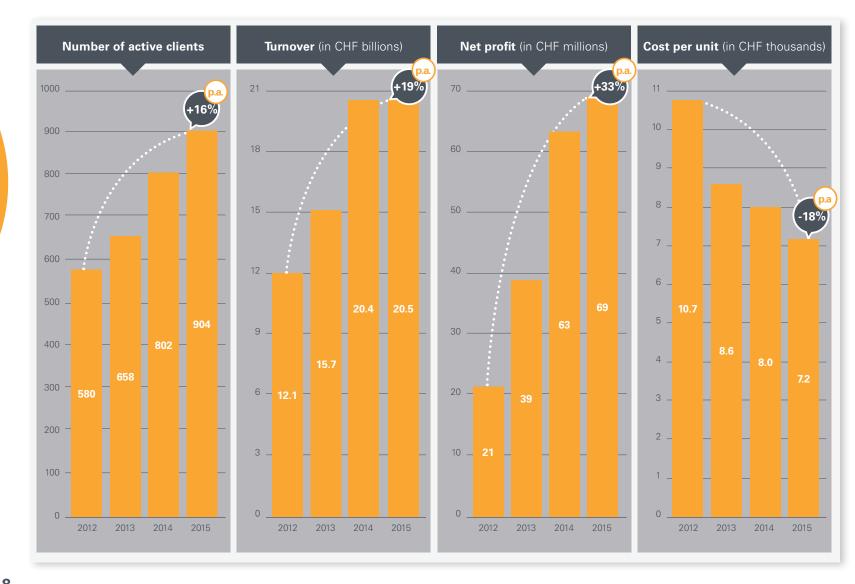




THE MOST SUCCESSFUL SWISS IPO IN RECENTYEARS¹ IMPRESSIVE FINANCIAL TRACK RECORD

Technology as an enabler for growth and profitability

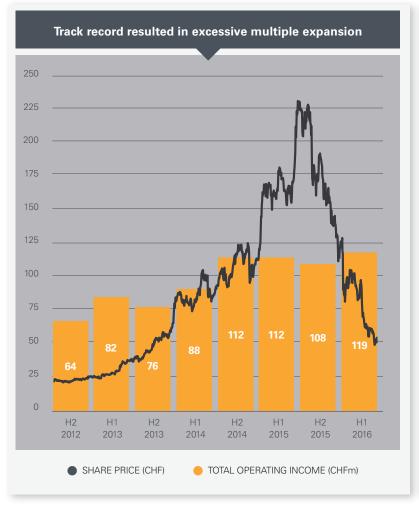
- Modern and independent platform
- High level of process automation and documentation

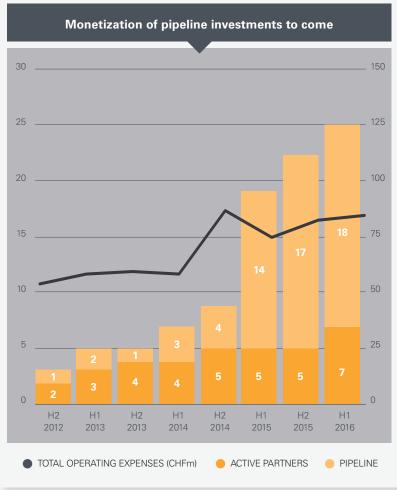


¹ Finanz und Wirtschaft: "Eine erfreuliche Fünf-Jahres Bilanz für Schweizer IPO", 22.10.2016



UNLOCK FURTHER GROWTH THROUGH ADDRESSING CHALLENGES ACHIEVE SUSTAINABLY IMPROVING MONETIZATION







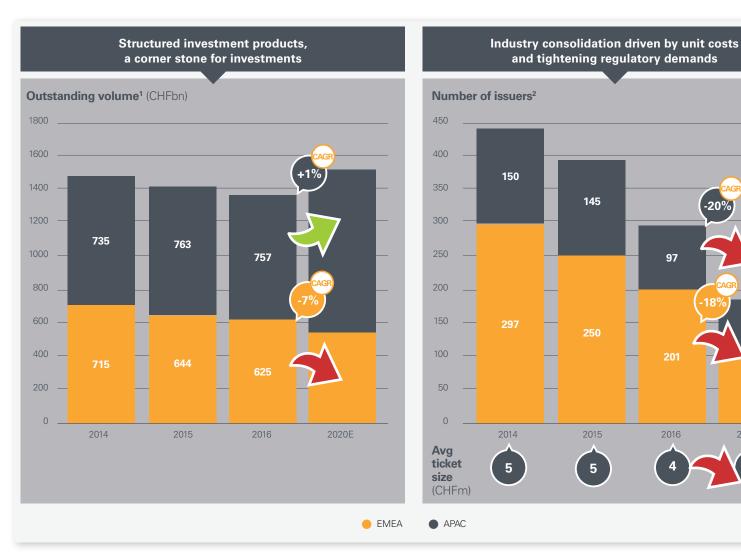
INITIATION OF STRATEGY REVIEW IN Q2 2016 ATTRACTIVE MARKET FOR A STRUCTURED INVESTMENT PRODUCTS SPECIALIST

2020E

Robust market outlook, with structured investment products to remain attractive investment alternatives

 Consolidation trend offers significant market opportunity for B2B outsourcing business cases

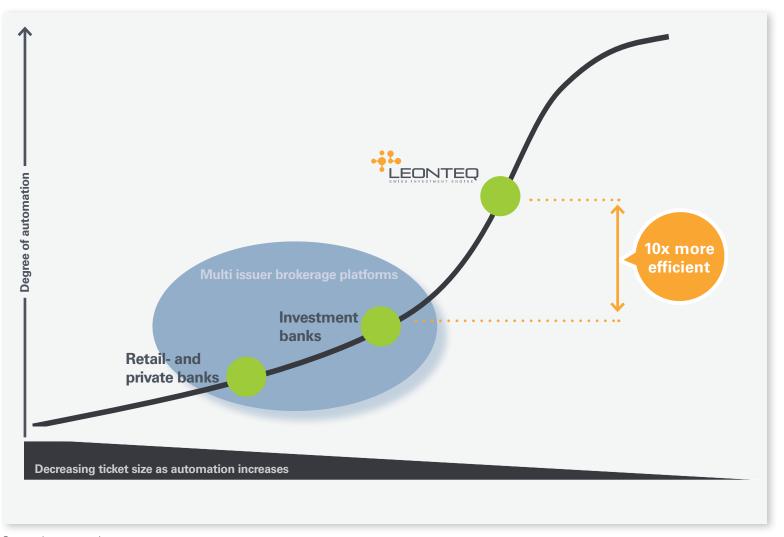
- Refers to overall structured products volume excluding non-retail and leverage products placed with investors by all issuers, as determined by Structured Retail Products; Jun 2016
- Refers to overall number of manufacturer of structured products excluding non-retail and leverage products with an outstanding volume at the end of the respective reporting period, as determined by Structured Retail Products: Jun 2016





AUTOMATION DRIVES INDUSTRY TRANSFORMATIONSCALABILITY AS A KEY DIFFERENTIATOR

- A high degree of automation allows Leonteq to offer highly tailored products with small ticket sizes
- Cost of production substantially below industry average



Source: Leonteq estimates



UNRIVALED UNIT COST EXPERT ESTIMATES INDICATE SIGNIFICANT COST ADVANTAGE



	10x faster ¹		76% cheaper
Value chain	Automated platform ¹ hours	Manual platform ¹ hours	Peer comparison ² Average cost per new product, thousan
Pricing	0.1	2	Top tier bank
Confirmation	0.1	0.1	average ² 25
Term sheet creation	0	2.5	
Settlement	0.3	0.75	
Other	0.1	0.7	Leonteq
Total	0.6	6.0	-76%

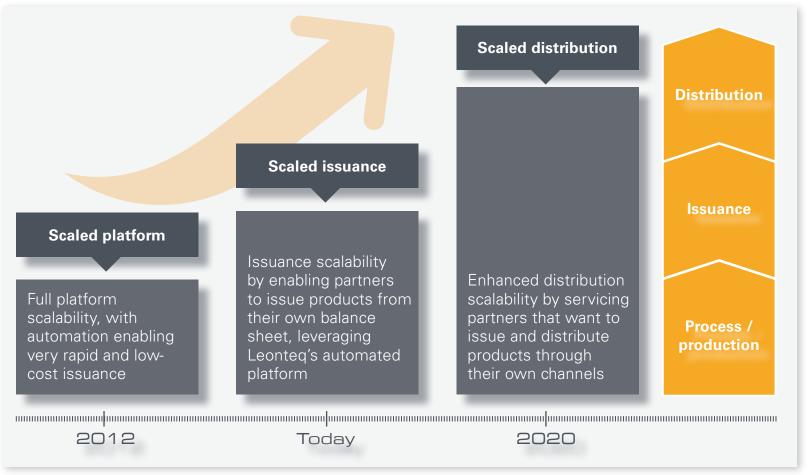
¹ Source: McKinsey expert estimates

² Selection of three top European issuers



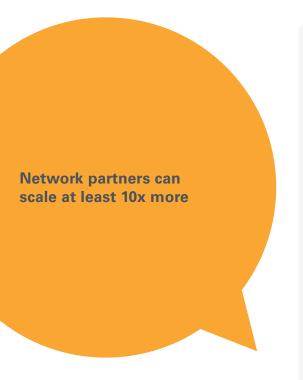
FURTHER GROW AND SCALE LEVERAGE THE POTENTIAL OF OUR BUSINESS

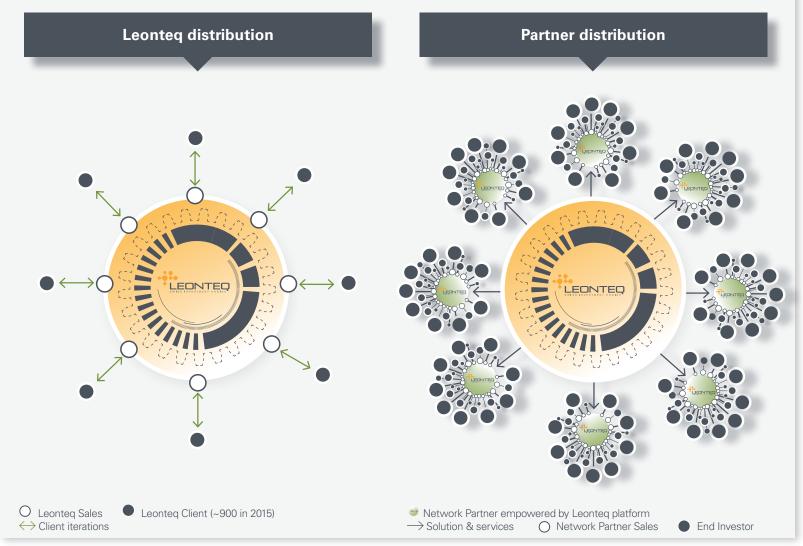






ACHIEVING NETWORK SCALABILITY EMPOWER OUR CLIENTS, PARTNERS AND EMPLOYEES







THREE DISTINCT BUSINESS LINES ORGANIZED BY SCALE OF DISTRIBUTION

2015 share of operating income

Investment Solutions: 76%

• Banking Solutions: 12%

 Insurance and Wealth Planning Solutions: 12% Investment Solutions

Manufacture structured investment products via an automated platform using own and partners' balance sheets, distributed through Leonteq's salesforce

II. Banking Solutions

Offer solutions and services for banking partners to enable or enhance manufacturing of structured investment products on their own balance sheets and to distribute into their own network

III. Insurance and Wealth Planning Solutions

Offer solutions and services to life insurers and to providers of long term investment solutions to distribute into their own network



OUR STRATEGIC PRIORITIESEMPOWER OUR EMPLOYEES, CLIENTS AND PARTNERS



Strengthen our platform through streamlining organizational structure and processes and empowering our personnel

Increase efficiency of our Leonteq distribution

Empower our partners' manufacturing and distribution capabilities



PROVIDING CLIENTS WITH TAILORED INVESTMENTS UNIQUE, INTEGRATED OPERATING MODEL







ENHANCED EFFICIENCY AND FOCUSED GROWTH PRIORITIZE MARKETS AND SCALE DISTRIBUTION



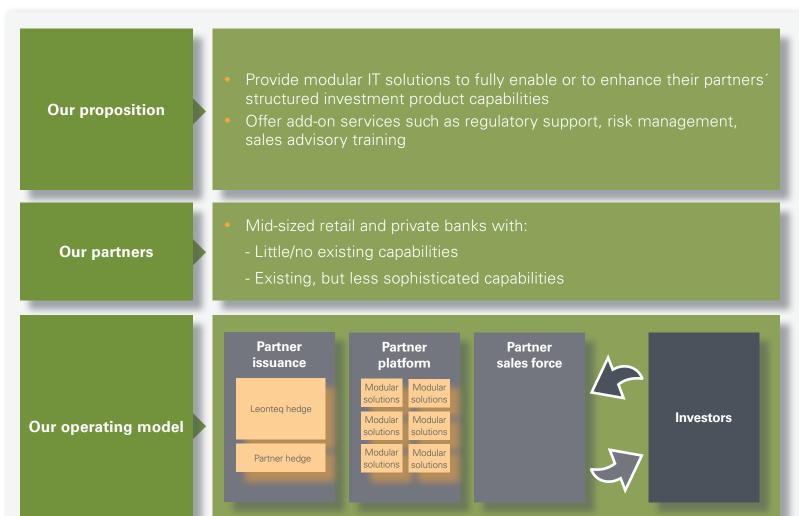


- 1 London to stay as a European serivce hub
- 2 Key selection criterias: Revenue opportunity, regulatory landscape, competitive landscape and dynamics



EMPOWER OUR NETWORK PARTNERS MODULAR SOLUTIONS & SERVICES

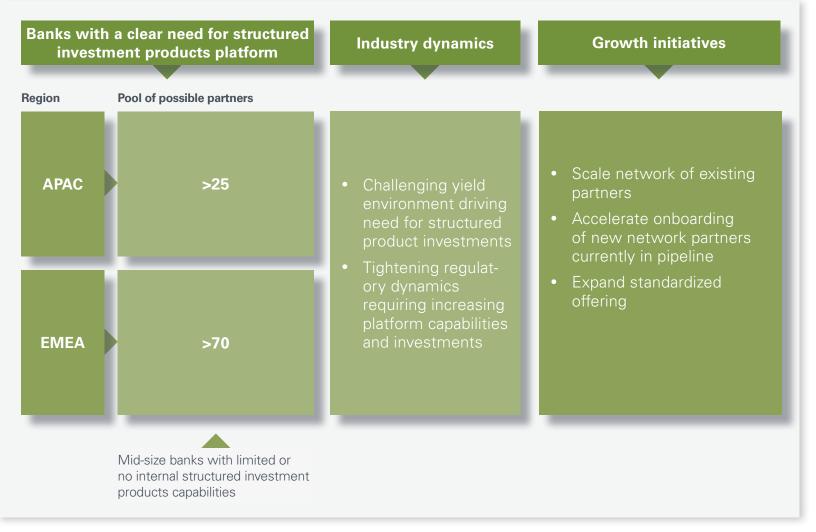






STANDARDIZED INTEGRATION APPROACH FOCUSED TARGET LIST AND OFFERING







UNIQUE APPROACH TO ENABLING UNIT-LINKED INSURANCE POLICIES MODULAR SOLUTIONS & SERVICES FOR INSURANCE PARTNERS



- Provide a modular, automated solutions to provide investments with attractive risk-return profiles and/or capital protection options
 Allow fastest adoption of almost any individual underlying/ investment
 - Offer services to efficiently provide unit-linked insurance policies, e.g., risk reporting, life cycle management and digital front-end

Our partners

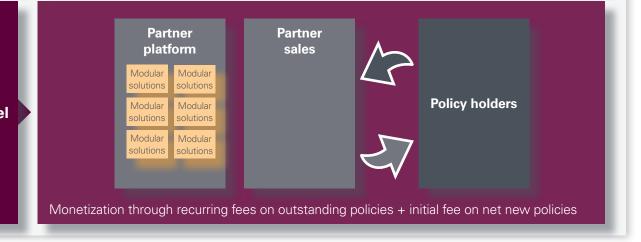
Our proposition

• Mid-size insurers in Europe

construct

Investment managers with long-term investment horizon

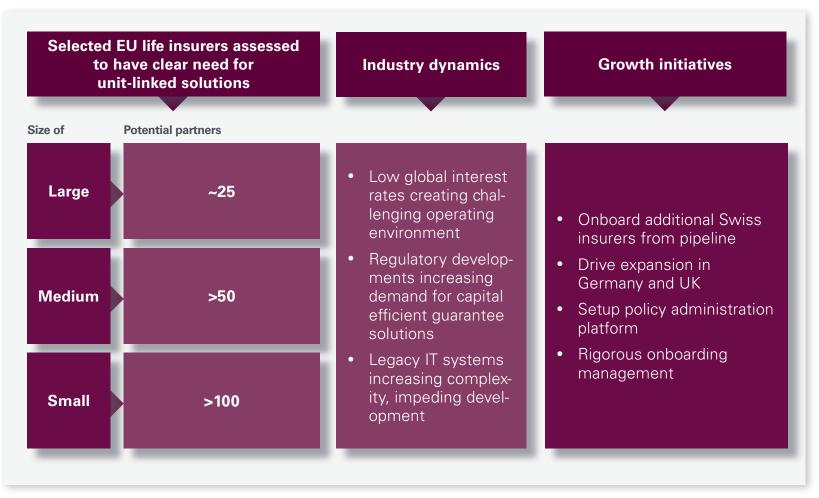
Our operating model





SUBSTANTIALLY EXTENDED OFFERING DEVELOP POLICY ADMINISTRATION PLATFORM FOR PARTNERS



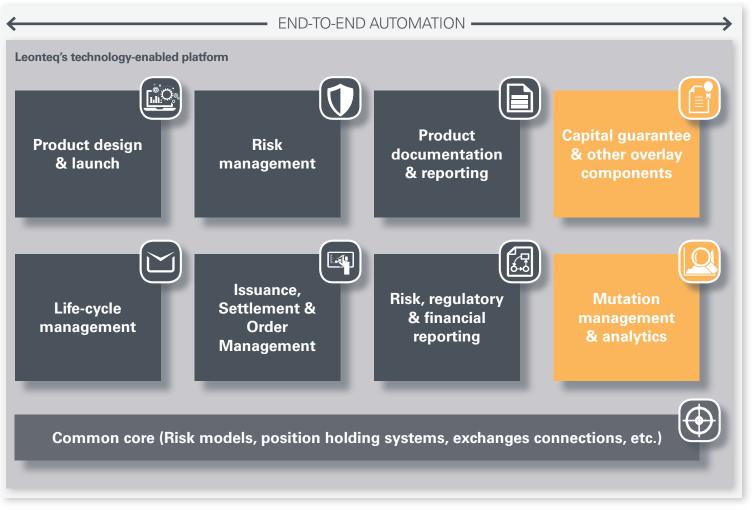


Assuming full scale up of gross written premiums generated through Leonteg platform



ONE PLATFORM TO SCALE ALL THREE BUSINESSES MODULAR IT ARCHITECTURE







KPI TARGETS FOR 2017 – 2020 ACHIEVING SUSTAINABLE, PROFITABLE GROWTH

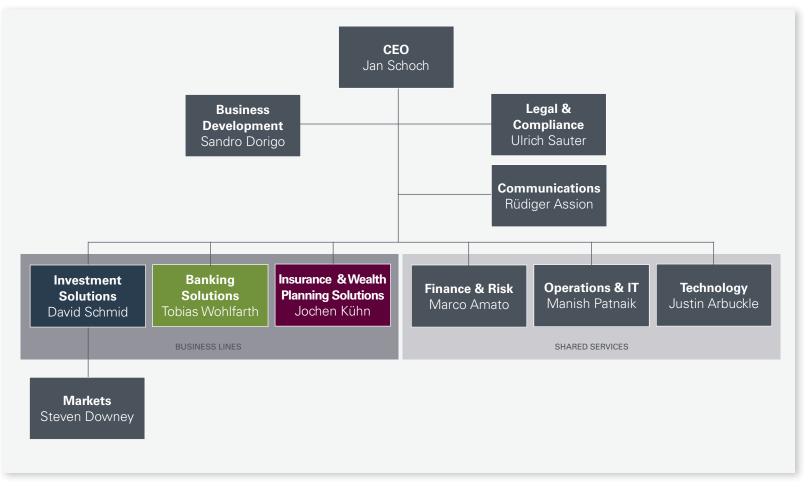
Including future additional partners that will support Investment Solutions in reaching its KPI target, Leonteq continues to aim for an overall range of approx. 30 partners by end-2020





OUR STRUCTURE FOLLOWS OUR REFINED GROWTH STRATEGY STRENGTHENING OF EXECUTIVE MANAGEMENT







STRENGTHEN EXECUTIVE COMMITTEE ADDING EXPERIENCE, EXPERTISE AND LEADERSHIP

Leonteq's new organizational structure effective as of January 2017



MARCO AMATO
CHIEF FINANCIAL & RISK OFFICER
(since September 2016)

Previously
Partner (Financial Services)
Ernst & Young



STEVEN DOWNEY
HEAD OF MARKETS
(as of November 2016)

PreviouslyManaging Director
Trium Capital Managers



RÜDIGER ASSION*
CHIEF COMMUNICATION OFFICER
(as of January 2017)

PreviouslyHead of Communication
Deutsche Börse



JOCHEN KÜHN
HEAD OF INSURANCE AND
WEALTH PLANNING SOLUTIONS
(as of January 2017)

Previously
Partner (Insurance)
McKinsey & Company



JUSTIN ARBUCKLE
CHIEF TECHNOLOGY OFFICER
(as of December 2016)

Previously
VP Worldwide Transformation and
Chief Enterprise Architect
Chef Software



TOBIAS WOHLFARTH*
HEAD OF BANKING SOLUTIONS
(as of November 2016)

Previously
Head of Platform Partner Integration &
Relationship Management, Leonteq

^{*} Subject to FINMA approval



COMMITTED SHAREHOLDERS, PARTNERS AND EMPLOYEES CONTINUED SUPPORT FOR OUR SUCCESS



Long-term shareholders

- As largest shareholder, Raiffeisen has committed a 10 year partnership; as a trusted long-term partner, offering full support for our strategy and growth ambitions (29% shareholding)
- Founding partners (15% shareholding) with material lockup until 2025



Engaged employees

- More than 80% of our staff strongly care about the fate of our company and are willing to go the extra mile
- Entrepreneurial spirit drives committment



Committed partners

 Successful cooperation with significant and ongoing value creation for our issuance and network partners



PARTNER ENDORSEMENTS

PATRIK GISEL

CEO Raiffeisen Switzerland

"Based on the product structuring know-how and market making capabilities of Leonteq, Notenstein La Roche quickly established itself as one of the top players in the Swiss structured investment products market. With Raiffeisen now taking over products issuance for all of our group, we look forward to continuing and further expanding our successful cooperation with Leonteq"

GIORGIO PRADELLI

Deputy CEO and CFO EFG International

"EFG has worked in partnership with Leonteq since its foundation and we have always found its service offering to be highly competitive. We particularly value its product range and technological platform."

VITTORIO CORNARO CEO of Corner Bank

"Leonteq enabled us to become structured products issuers out of nothing. Their expertise, IT know-how, integration capabilities and hands-on approach have been key success factors for us to create a new and very interesting business activity."

DELAND KAMANGA

Managing Director & Co-head of Global Structured Products of BMO Bank of Montreal

"Leonteq provides access to an extensive client network, with industry-leading technology that drives efficiency and is focused on the customer experience. Leonteq's robust platform across pricing and execution and throughout the product lifecycle is well aligned to clients' needs, and to how we deliver our institutional solutions."

ROGER KOEP

Co-Head of Retail Structured Products, Deutsche Bank "Our collaboration allows Leonteq to offer their clients access to Deutsche Bank's structured investment products, and us to gain exposure to Leonteq's distribution capability in key markets. Both parties benefit from synergies covering origination through to distributing structured investment products via Leonteq's market leading technology platform, and clients benefit from shared product ideas and an efficient technology solution and servicing model."



PARTNER STATEMENTS

NICK MIHIC

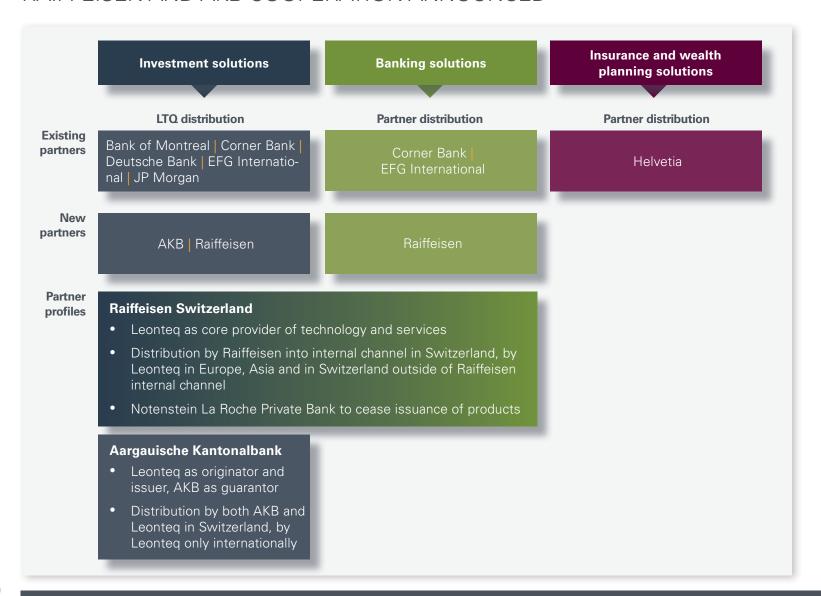
Head of Distribution Germany, Switzerland and Austria, J.P. Morgan "Through its platform, Leonteq is facilitating access to an incremental clientele for us in Switzerland. The degree of automation allows for efficient handling of orders and execution."

DR. PASCAL KORADI CEO, Aargauische Kantonalbank

"With this step, Aargauische Kantonalbank creates client-oriented solutions and further builds out its investment expertise with a strong partner."



GROWING PARTNER NETWORK RAIFFEISEN AND AKB COOPERATION ANNOUNCED





FINANCIALS



FUTURE FINANCIAL COMMUNICATION AND REPORTING CLEAR ALIGNMENT OF STRATEGY AND FINANCIAL GOALS







SIMPLIFYING OUR FINANCIAL REPORTING ALIGN FINANCIALS WITH OUR NEW STRATEGY

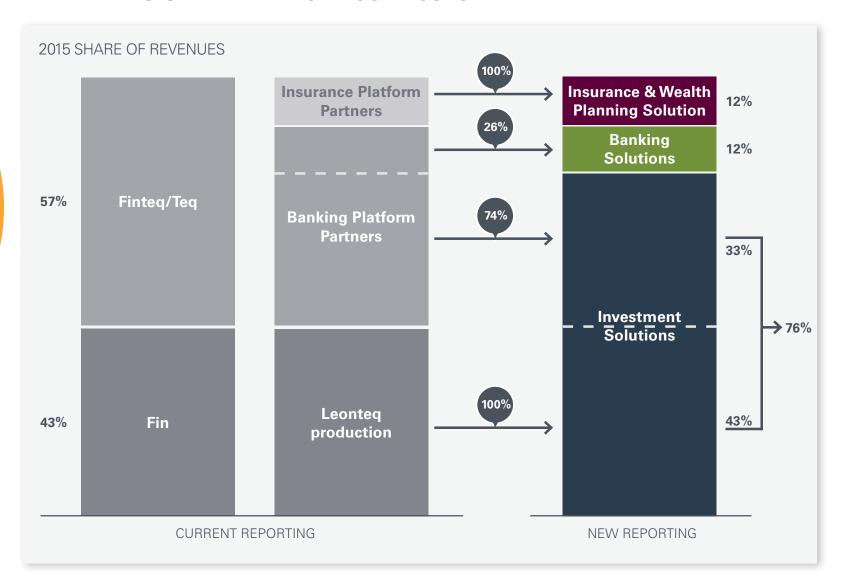






INTRODUCING A NEW SEGMENT REPORTING RE-MAPPING OF THE TYPE OF BUSINESSES

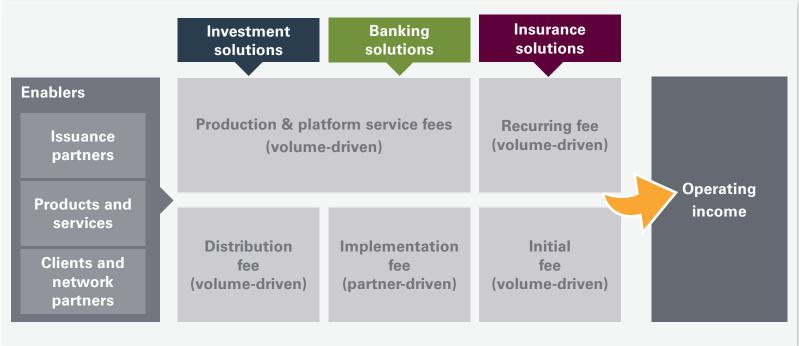
- Investment Solutions to include revenues from Leonteq and third parties issued products distributed by Leonteg sales
- Banking Solutions comprises revenue from Raiffeisen Group and EFG Bank channels
- Insurance & Wealth Planning Solutions predominantly records revenues from its unit-linked insurance policy business





ECONOMICS AND MONETIZATIONVOLUME DRIVEN OPERATING INCOME





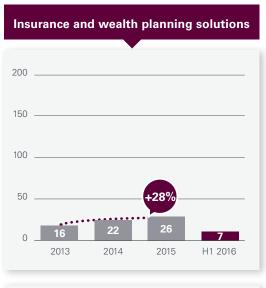


RESTATING OUR SEGMENT REPORTING PRO FORMA FINANCIALS

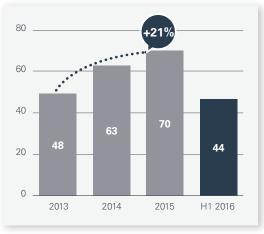


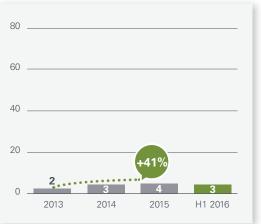


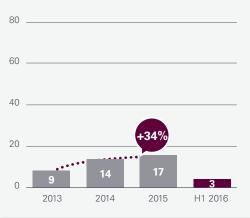














KEY PERFORMANCE INDICATORS¹ FRAMEWORK ALIGNED WITH NEW STRATEGY



Group KPIs	2013	2014	2015	H1 2015	H1 2016	Target 2020
Platform assets (CHF bn)	5.4	7.6	7.9	8.0	8.7	
Whereof platform partner business	48%	49%	59%	59%	69%	
Cost-income ratio ²	73%	70%	69%	65%	68%	<65%
Return on equity	27%	25%	17%	20%	18%	
Investment Solutions						
Turnover (CHF bn) ²	8.8	12.7	14.6	8.5	8.3	15%
Whereof platform partner business	7%	28%	41%	47%	63%	
Margin (bps)	141	124	115	105	121	
Number of clients	658	802	904	739	833³	
Banking Solutions						
Number of banking partners ²	2	3	3	3	3	10
Insurance Solutions						
Number of insurance partners ²	1	1	1	1	1	5
Number of outstanding policies	13,223	19'099	23,632	21,207	25,231	

¹ See appendix, page 54 for detailled definitions of KPIs

² KPIs with targets for 2020

³ YTD, expect to go beyond 1'000 by year end



STRINGENT COSTS MANAGEMENT FOCUSED BUSINESS MODEL WILL ALLOW FURTHER COST SAVINGS



Completed cost savings

 Reduction of CHF 10m personnel expenses (communicated in H1 2016) predominantly comprising savings against budgeted hirings

Additional announcement

- Further cost reduction initiatives totaling CHF 10m resulting from market focus and streamlined processes
- Global reduction of 50 FTEs (expected full P&L effect by end of Q1 2017)

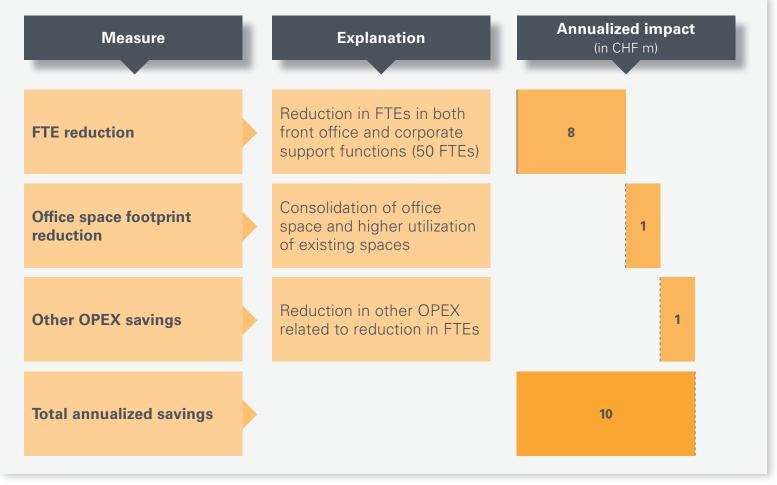
Committed measures

- 2017: No staff growth expected (~480 FTEs)
- 2018 onwards: Net hiring rate of max. 5% (p.a.)
- Limit investments at historic levels of 12.5% of total operating income



ADDITIONAL COST SAVINGS OF CHF 10 m REDUCTION OF 50 FTES FULLY EFFECTIVE BY Q1 2017

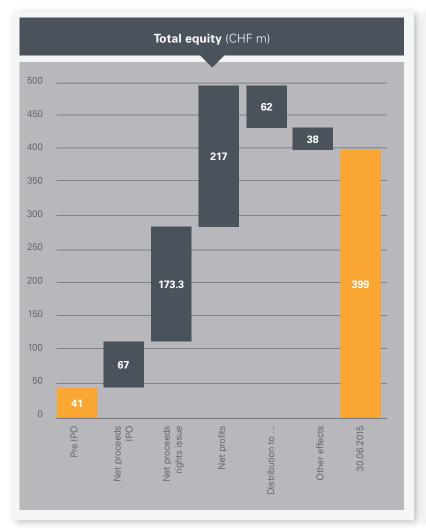


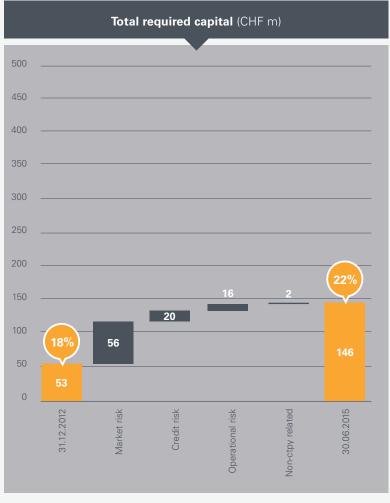




CAPITAL DEVELOPMENT BUILDUP OF STRONG CAPITAL BASE SINCE IPO

- Approx CHF 250 million of capital in excess of regulatory requirements
- Capital ratios expected to decrease pre 2014 rights issue in the mid-term
- Shareholder distribution: minimum dividend is aimed at CHF 1.75 per share for 2016 and onwards







BUSINESS UPDATE OCTOBER 2016 (YTD)





Since the announcement of half-year 2016 results, Leonteq gained further market share despite a challenging market environment



Turnover generated with products of Leonteq's platform partners continued to grow strongly while own issuances continued to decrease, in line with the first half of the year



As previously announced, personnel and other operating expenses increased, reflecting the impact of hires made in the first half of 2016 and higher office rents



Almost no staff was hired in the second half of the year to date



With the results of the strategic review announced today, Leonteq is confident to be well positioned for further growth



SUMMARY



KEY MESSAGES

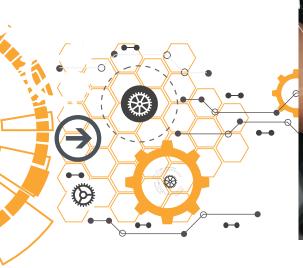


- 1. We continue with our focused strategy in the attractive segment market of structured investment products (nicht niche market)
- 2. We have built an attractive business and employ one of the largest and most experienced teams of structured products experts
- 3. We initiate the next growth phase by reaching the next level of scalability through our partners' distribution
- 4. We operate through three distinct business lines
 - Investment Solutions comprises our core business offering
 - Banking Solutions focuses on servicing specific needs of mid-sized private banks with limited SIP capabilities
 - Insurance Solutions extended with wealth planning services
- 5. We strengthen our executive committee and assign clear P&L responsibility
- 6. We commit on 4 KPI targets by 2020



OUR VISION

We empower our clients and partners with an unparalleled manufacturing and distribution platform, setting new standards in agility, speed and efficiency on the structured investment products and pension market globally. This will make us a partner of choice and secure our future growth.





APPENDIX



SEGMENT RESULTSPRO FORMA FULL YEAR FINANCIALS

2015 CHFm	Investment solutions	Banking Solutions	Insurance Solutions	Corporate Center	Total
Total operating income	168.2	25.8	25.7	0.0	219.7
Total operating expenses	(98.4)	(22.2)	(8.7)	(21.2)	(150.5)
Result from operating activities	69.8	3.6	17.0	(21.2)	69.2

2014 CHFm	Investment solutions	Banking Solutions	Insurance Solutions	Corporate Center	Total
Total operating income	157.4	21.0	21.6		200.0
Total operating expenses	(94.5)	(18.4)	(8.1)	(18.8)	(139.8)
Result from operating activities	62.9	2.6	13.5	(18.8)	60.2

2013 CHFm	Investment solutions	Banking Solutions	Insurance Solutions	Corporate Center	Total
Total operating income	124.6	18.0	15.8	0.0	158.4
Total operating expenses	(76.7)	(16.2)	(6.4)	(15.6)	(114.9)
Result from operating activities	47.9	1.8	9.4	(15.6)	43.5



SEGMENT RESULTSPRO FORMA HALF YEAR FINANCIALS

H1 2016 CHFm	Investment solutions	Banking Solutions	Insurance Solutions	Corporate Center	Total H1 2016
Total operating income	100.5	12.0	6.8	0.0	119.3
Total operating expenses	(56.8)	(9.2)	(3.4)	(11.5)	(80.9)
Result from operating activities	43.7	2.8	3.4	(11.5)	38.4

H1 2015 CHFm	Investment solutions	Banking Solutions	Insurance Solutions	Corporate Center	Total H1 2015
Total operating income	89.1	10.1	12.4	0.0	111.6
Total operating expenses	(46.9)	(10.2)	(4.3)	(11.0)	(72.4)
Result from operating activities	42.2	(0.1)	8.1	(11.0)	39.2



RECONCILIATION 2015 FINANCIALSRE-MAPPING OF SEGMENT AND BUSINESS LINE REPORTING

2015 CHFm	Investment solutions	Banking Solutions	Insurance Solutions	Corporate Center	Total
Leonteq Production	94.3	_	_	_	94.3
Banking Platform Partners	73.9	25.8	_	_	99.7
Insurance Platform Partners	_	_	25.7	_	25.7
Total operating income	168.2	25.8	25.7	0.0	219.7

2015 CHFm	Investment solutions	Banking Solutions	Insurance Solutions	Corporate Center	Total
FIN	94.3	_	_	_	94.3
FINTEQ	73.9	25.8	25.7	0.0	125.4
Total operating income	168.2	25.8	25.7	0.0	219.7

2015 CHFm	Investment solutions	Banking Solutions	Insurance Solutions	Corporate Center	Total
FIN	8.6	_	_	-	8.6
FINTEQ	6.0	4.1	1.9	0.0	11.9
Turnover	14.6	4.1	1.9	0.0	20.5



INCOME STATEMENT

CHFm	2013	2014	2015	H1 2015	H1 2016
Net fee income	135.9	181.1	228.6	108.8	108.6
Net trading income	24.9	20.6	(4.1)	4.3	15.6
Net interest income	(2.4)	(1.7)	(4.8)	(1.5)	(4.9)
Total operating income	158.4	200.0	219.7	111.6	119.3
Personnel Expenses	(69.1)	(85.6)	(94.3)	(47.9)	(49.2)
Depreciation and amortization	(9.0)	(12.3)	(14.7)	(6.9)	(7.5)
Other operating expenses	(36.8)	(41.9)	(41.5)	(17.6)	(24.2)
Total operating expenses	(114.9)	(139.8)	(150.5)	(72.4)	(80.9)
Profit before taxes	43.5	60.2	69.2	39.2	38.4
Taxes	(4.7)	2.4	(0.6)	(0.3)	(1.2)
Group net profit	38.8	62.6	68.6	38.9	37.2



BALANCE SHEET

CHFbn	31.12.2013	31.12. 2014	31.12.2015	30.06.2016
Cash and receivables	0.5	0.9	0.8	1.1
Financial assets	4.2	5.9	5.7	5.9
Other assets	0.05	0.1	0.1	0.1
Total assets	4.8	6.9	6.6	7.1
Short-term credit and payables	1.0	1.4	1.1	1.8
Financial liabilities	3.5	5.0	4.9	4.8
Other liabilities	0.1	0.1	0.1	0.1
Total liabilities	4.6	6.5	6.2	6.7
Shareholders' equity	0.2	0.4	0.4	0.4



PERSONNEL

FTE development	2013	2014	2015	H1 2015	H1 2016
Switzerland	232	274	343	296	366
EMEA	36	46	63	54	88
APAC	23	41	57	41	67
Total FTEs	291	361	463	391	521

FTE development	2013	2014	2015	H1 2015	H1 2016
Business units	92	135	179	139	224
Whereof sales	52	66	91	71	114
Share services	199	226	284	252	297
Whereof IT	55	73	95	79	105
Total FTEs	291	361	463	391	521



Number of clients

Banking partners

Insurance partners

KEY PERFORMANCE INDICATORS DEFINITIONS

Platform assets Platform assets are defined as the outstanding volume of products issued and traded through Leonteg's platform

Return on equity Return on equity has been calculated as the ratio of annualized group net profit to average shareholders' equity

Turnover Turnover has been calculated as the aggregated notional amount of structured products issued through Leonteq's platform plus the aggregated notional amount of structured products traded through Leonteq's platform

Margin Margin has been calculated as total operating income as percent of turnover in basis points

Number of clients defined as clients (financial institutions, asset managers, insurance brokers, business introducers, institutional investors and insurance companies), which pursuant to a distribution agreement entered into with the Group, made at least one primary or secondary market transaction in the respective period on account of their respective clients or for their own account. Given the focus on distribution agreements, where global financial institutions of which two separate legal entities or locations of a global financial institution have entered into two separate distribution agreements with the Group, these are calculated as two separate clients.

Companies or company groups in the banking industry with which Leonteq has established cooperation arrangements relating to one or several of the following, depending on the scope of cooperation: hedging arrangements, distribution, market making, product life-cycle management, or further services related to issuance of structured investment products.

Companies or company groups in the insurance industry with which Leonteq has established cooperation arrangements relating to life insurance and capitalization products, and where Leonteq, depending on the scope of cooperation, provides for a product platform that covers a range of product types for every life cycle stage and enables the partner to launch and maintain tailor made products, as well as further services such as advice and provision of investment concepts for individual payment plans.

Number of outstanding policies Defined as number of outstanding unit-linked life insurance policies serviced on Leonteq's platform